



# **DISTRIBUTION**

**DISTRIBUTABLE INCOME** 

5.1% vs twelve months to 31 December 2023

R680.9 million or 27.08 cps

(2023: R647.8 million or 25.76 cps)

# ANNUAL DISTRIBUTION Declared 24.37 cps# at 90% payout ratio

(2023: 23.18 cps at 90% payout ratio)

Includes distribution of 12.11 cps paid in respect of H1 2024

# **PROPERTY ACTIVITY**

Disposal pipeline contracted and still to transfer and divestments transferred since 1 January 2024

# R908.6 million

(Transferred to 31 December 2024: R154.9 million; Contracted not yet transferred: R753.7 million, of which R0.6 million has transferred after 31 December 2024)

# ASSETS UNDER MANAGEMENT OF R19.4 billion

(2023: R19.0 billion)

# **PORTFOLIO PERFORMANCE**

**OVERVIEW** 

TOTAL NET PROPERTY INCOME (NPI) of **R1.5 billion** (2023: R1.3 billion)

TOTAL LIKE-FOR-LIKE NPI increased by **6.7%** to **R1.1 billion** (2023: R1.0 billion)

## TRADITIONAL PORTFOLIO VACANCIES

% of gross lettable area (GLA)

1.5% (2023: 2.0%)

# **RESIDENTIAL PORTFOLIO VACANCIES**

% of total units

Afhco 2024 average 3.9% (2023 average: 3.1%)

As at 31 December 2024

Afhco 3.0% (2023: 4.2%)

Indluplace **5.1%** (2023: 4.5%)

Total **4.1%** (2023: 4.4%)

# **CAPITAL STRUCTURE**

LOAN TO VALUE (LTV) ratio of **42.0%**\*
(2023: 41.9%\*)

\* Net debt LTV excluding derivatives, which if included would be 42.0% (2023: 41.6%)

WEIGHTED AVERAGE COST of funding of

**9.6%** (2023: 10.2%) exclusive of swaps and

9.4% (2023: 9.4%) inclusive of swaps

EFFECTIVE FIXED DEBT of **60.4%** 

# **COMMENTARY**

#### INTRODUCTION

SA Corporate Real Estate Limited (SA Corporate or the Company) is a JSE-listed Real Estate Investment Trust (REIT). Together with its subsidiaries (the Group), it owns a focused portfolio of quality industrial, retail and residential properties located primarily in the major metropolitan areas of South Africa, with a secondary node in Zambia.

As at 31 December 2024, the Group's property portfolio consisted of 267 properties with 1 691 797m<sup>2</sup> of GLA valued at R18.0 billion in South Africa and exposure to direct and listed property valued at R1.9 billion in Zambia.

# STRATEGY PERFORMANCE UPDATE

The Group's financial results for the year ended 31 December 2024 were consistent with the guidance provided, delivering year-on-year distributable income growth of 5.1%, higher than the 2024 average reported South African inflation of 4.4%, as per Statistics South Africa. Like-for-like revenue and NPI for the Group grew by 6.6% and 6.7% respectively over the prior year. The Group's strong set of results and operational performance is a testament to management's focus on creating a defensive portfolio for its investors that is underpinned by:

- (i) a robust retail portfolio that specialises in convenience-oriented shopping centres with a focus on essential retail to ensure defensive and stable returns:
- (ii) a quality logistics portfolio that is invested in high-demand strategic locations that supports supply chain resilience and e-commerce growth at competitively priced rentals; and
- (iii) a "best-in-class" residential portfolio that is focused on inner city precincts and suburban estates offering a safe and secure environment enhanced by amenities for a superior lifestyle.

The retail portfolio delivered year-on-year like-for-like NPI growth of 5.1% and revenue growth of 7.0%. Vacancies reduced to 2.4% at year end, compared to 2.7% in the prior period. The revitalisation of the retail portfolio and the strengthening of grocer anchors remain central to the Group's strategy of creating a robust retail portfolio focused on convenience-oriented shopping centres. At Coachman's Crossing, the Group introduced a Woolworths Food, a Spur restaurant, and several coffee shops and fast-food outlets as part of the centre's redevelopment. Following the completion of the redevelopment, trading densities increased by 59.0% across these retail categories over a 12 month period. Similarly, Musgrave Centre saw a 14.2% increase in trading densities in the second half of 2024 vs the comparable period in 2023, after the introduction of the Checkers Emporium (Checkers Fresh X, Checkers Liquor, and Petshop Science). Furthermore, footfall at Musgrave Centre increased by 9.2% in the same period. At Springfield Value Centre, which was rebuilt following the July 2021 civil unrest, the retail offering and tenant mix have been further strengthened with the addition of Totalsports, McDonald's (drive-thru), Dischem and Birkenstock and the Pick n Pay supermarket is set to be replaced by a Shoprite, with trading expected to commence in August 2025. With the redevelopment of Montana Crossing having been completed in the first half of 2024, as part of the ongoing leasing efforts of recalibrating the tenant mix and strengthening anchor tenants, a Checkers Fresh X, Checkers Liquor, and Petshop Science are set to commence trading in Q3 2025, replacing Pick n Pay. Additionally, Roots Butchery will be introduced as a sub-anchor tenant, expected to commence trading in June 2025.

The industrial portfolio recorded zero vacancies at year end, while like-for-like revenue and NPI grew by 6.1% and 7.2%, respectively. This growth is attributed to strong tenant demand in key established logistics nodes, aligned with the Group's strategic shift towards logistics-focused warehousing. Renewal reversions improved from negative 0.9% in the prior year to positive 0.7% in 2024, driven primarily by 92.0% of leases renewed at flat to positive growth coming off above-inflation historic escalations. Management also took a proactive approach by securing lease renewals for five tenants well in advance, covering 29 400m² of space, which represents 17.2% of leases expiring in 2025. Average rental escalations for the period remained well above inflation at 6.2%.

Afhco is committed to offering its residents a safe and secure environment enhanced by amenities for a superior lifestyle. A R27.0 million investment in pedestrianising Davies Street to provide an urban park central to the 120 End Street precinct of properties valued at R787.7 million is to be completed by the end of May 2025. In addition, a gym in this precinct has been acquired to provide a well-equipped and affordable fitness experience primarily for Afhco residents. A R10.0 million contribution has been made to Jozi My Jozi for Al enabled CCTV cameras, improving the security of Afhco's properties in the Johannesburg inner city.

# **COMMENTARY**

Afhco continues to enhance its property management capability, executing targeted leasing promotions both to attract new tenants and to retain existing tenants. To increase leads emanating from social media platforms, Al optimised marketing is deployed.

The divestment of non-core properties, aligned with the Group's strategy to establish a "best-in-class" residential portfolio focused on inner city precincts and suburban estates, accelerated significantly in the current period. A total of R442.3 million worth of non-core assets, primarily located in Johannesburg's inner city and Hillbrow, have been contracted for sale, with 74.2% already unconditional. In anticipation of the finalisation of the Unlisted Residential Fund, the Group has restructured companies and properties within its Afhco and Indluplace Properties (Ptv) Limited (Indluplace) portfolios. Following this restructuring, the Group's residential portfolio is now categorised into: (i) core properties — comprising assets that will form part of the Unlisted Residential Fund; and (ii) non-core properties being non-precinct Johannesburg inner city and Hillbrow properties most of which have been contracted for sale as referred to above, and properties which are to be sectionalised and sold off as sectional title apartments. Regarding sectional title apartment sales, management has identified 3 427 apartments totaling R1.165 billion that can be sold at significant premiums to their valuations. The merit of this strategy is evidenced by the sale of almost R200 million of apartments in the 2024 year at a 31.3% premium to book and a 7.8% exit yield. Afhoo is in particular targeting prospective first-time home owners who benefit from government's First Home Finance Subsidy which favours the historical low cost homes being sold by Afhco where the subsidy represents circa 30% of the purchase price. A top performing residential sales manager with 23 years' experience has been recruited to lead a team of 35 sales agents incentivised on success and supported by a state-of-the-art online sales process. In addition, Afhco has introduced programs to increase the pool of qualifying buyers with pension backed home loans and by facilitating, in certain instances, the financing of the portion of the purchase consideration not funded by banks. It is estimated that an unlock of circa R233.0 million above current valuation in respect of the sale of the largely ex- Indluplace apartments into the retail market will be achieved over the next three years, in addition to the Indluplace acquisition discount to NAV realised of 48.8%.

Distributable income from the Zambian JV grew by 2.9% year-on-year in USD dollar-terms, buoyed by savings in property revenue tax following the transfer of Acacia Office Park and Jacaranda Mall from the JV structure into REIZ. The acquisition of Jacaranda Mall and Acacia Office Park by REIZ was executed through an asset-for-share transaction, in which SA Corporate, via its Zambian JV structure, acquired shares in REIZ in exchange for the properties transferred into the listed REIT. As of 31 December 2024, the Group holds an effective 29.53% shareholding in REIZ, which is expected to increase to 39.8% upon REIZ's acquisition of East Park Mall, the last remaining property owned by the Zambian JV structure. The transaction is expected to be finalised in the first half of 2025, with additional tax benefits anticipated in the second half of the year as a result of the elimination of property revenue tax, following East Park Mall's inclusion within the listed REIT structure. The Zambian REIT is to provide a platform to unlock value from increased scale offering liquidity in the future.

#### SA REIT FUNDS FROM OPERATIONS

Funds from operations (FFO), as defined by the SA REIT Association (SA REIT), generated for the year was R680.9 million (2023: R647.8 million). Total SA REIT FFO per share for the year amounted to 27.40 cps, up 5.3% relative to 26.03 cps in 2023.

#### **NET PROPERTY INCOME**

Total property revenue amounted to R2 941.0 million (2023: R2 480.5 million) with the like-for-like portfolio, excluding disposals, developments and acquisitions during 2023 and 2024, amounting to R2 005.2 million (2023: R1 880.8 million).

NPI increased by 14.4% (R187.6 million) from the previous year, with the like-for-like portfolio NPI increasing by 6.7%. The increase in NPI was largely driven by the prior year acquisition of Indluplace, now in the results for the full 12 months, and these were partially offset by a decrease in NPI attributable to properties sold and held for sale.

Total property expenses, including Indluplace increased to R1 419.4 million (2023: R1 155.3 million) without which total property expenses, would have amounted to R1 043.2 million. Like-for-like property expenses increased by 6.5%. Excluding municipal charges like-for-like property expenses increased by 4.3%.

# **COMMENTARY** CONTINUED

The overall distributable income from the Zambian JV for the year increased by 2.4% to R59.7 million (2023: R58.3 million). The increase in distributable income from the Zambian JV was partially offset by the appreciation of the ZAR with the USD/ZAR average conversion rate reducing by 1.0%.

### **NET FINANCE COST**

Net finance cost, excluding the impact of IFRS 16, increased by 20.1% to R728.4 million (2023: R606.4 million). However, adding back finance costs capitalised to investment properties of R8.5 million (2023: R4.6 million), a R 3.9 million increase compared to the prior year due to an increased development pipeline, net finance cost with the inclusion of capitalised interest for the year amounted to R736.9 million (2023: R611.0 million).

The Group's cost of debt was flat at 9.4% (2023: 9.4%), with the interest rate cycle having peaked in H1 2024. The net finance cost, including capitalised interest, increased compared to the prior year, primarily due to higher average borrowings following the consolidation of Indluplace's debt and associated interest costs (R117.7 million) for the full year, and a reduction in interest received. In contrast, the prior year only reflected these costs for the period from 1 August 2023 to 31 December 2023.

### **PROPERTY VALUATIONS**

The Group's independently valued property portfolio, excluding properties held in the Zambian JV, increased by R230.2 million to R18.0 billion at 31 December 2024. The like-for-like portfolio held for the full 12 months to 31 December 2024 increased by R367.1 million from 31 December 2023. The appreciation in value of the property portfolio was offset by the net disposal of non-core assets in the Traditional and Residential portfolios of R149.2 million during the year.

On a clean growth basis, valuations have increased by 1.6% for the 12 months to December 2024, in respect of the Traditional and Afhco portfolios on a combined basis. The below-inflation growth in property valuations continues to be impacted by elevated interest rates, which have restricted available capital and increased financing costs. Although recent interest rate reductions have provided some relief, further cuts will be necessary to meaningfully support property valuation growth, together with improved economic growth prospects.

The industrial portfolio continued to be the best performer of the South African portfolio with a 3.8% clean growth percentage for the 12 months to December 2024 reflective of the strong cashflow generative quality of assets impacted by a slight widening of the average cap rate over the year, as a consequence of the shortening of the remaining period of long-term leases in larger properties. The retail portfolio has shown a 2.0% clean growth in value from 1 January 2024, and reflects the improved quality of the portfolio with reduced vacancies, however, the valuation assumptions continue to be negatively impacted by increasing local authority expenses.

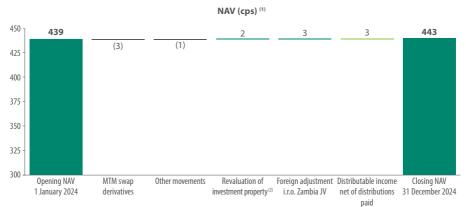
The residential portfolio continues to demonstrate resilient performance, delivering a strong result in the last year, evidence of a well-managed residential portfolio and the strong demand for its high quality affordable accommodation in a sector that has been historically underserviced and neglected by institutional investors. These strong fundamentals are, however, not reflected in the valuation, which instead reflects flat clean growth for the year. The flat valuation is the result of a conservative view in respect of the residential capitalisation rate assumptions. Nevertheless, given the low vacancies in the portfolio and continued demand for affordable rental accommodation, and the robust base that exists, Afhco's valuations can be expected to increase into the future as a consequence of this.

On a clean growth basis, the total Zambian portfolio including REIZ has seen a marginal increase in the ZAR valuation due to a reduction in the valuation of East Park Mall, which remains the dominant retail node in Lusaka.

The discount and capitalisation rates applied in the valuations are discussed in detail in the investment property section in note 4.

# **COMMENTARY**

The net asset value (NAV) per share increased by 0.9% from 439 cps to 443 cps, including adjustments in respect of the Indluplace acquisition, the fair value of interest rate swap derivatives, investment property and investments in the Zambian JV, as set out in the graph below.



<sup>(1)</sup> Based on IFRS and shares in issue.

The SA REIT-defined NAV is calculated as NAV per the Summary Consolidated Statement of Financial Position; less goodwill and intangible assets, deferred taxation and any final dividend declared, and not paid in respect of the reporting period. The SA REIT NAV per share was 428 cps (2023: 424 cps) as at 31 December 2024, based on the diluted number of shares in issue.

# **PROPERTY PORTFOLIO**

The tables below reflect the pipeline of disposals which includes both properties that meet the definition of "held for sale" and those that do not meet the IFRS criteria in this regard due to suspensive conditions in sale agreements.

### **Transferred disposals:**

Property	Transfer date	Gross selling price (Rm)	Region	Sector
155/157 Old Main Road, Pinetown	Dec 24	68.0	KwaZulu-Natal	Industrial - Motor Showroom
Residential apartments (1)	Jan - Dec 24	86.9	Gauteng	Residential
Total		154.9		

<sup>(1)</sup> Includes retail space at Bridgeport sold for R2.4 million.

<sup>(2)</sup> Includes investment property reclassified as held for sale.

# **COMMENTARY** CONTINUED

# Contracted and unconditional disposals:

Property	Expected transfer date	Gross selling price (Rm)	Region	Sector
Frail care section of La Vie Nouvelle, Johannesburg	Mar 25	28.0	Gauteng	Residential
Villakazi, Johannesburg (2)	Mar 25	1.1	Gauteng	Residential
No. One Eloff, Johannesburg (2)	Mar 25	42.0	Gauteng	Residential
Pomegranate, Johannesburg (2)	Mar 25	8.2	Gauteng	Residential
Empire Gardens, Johannesburg (2)	Mar 25	19.5	Gauteng	Residential
Balnagask, Johannesburg (2)	Apr 25	46.7	Gauteng	Residential
Monsmeg, Johannesburg (2)	Apr 25	9.0	Gauteng	Residential
The Sentinel, Johannesburg (2)	Apr 25	73.3	Gauteng	Residential
Geraldine Court, Johannesburg (2)	Apr 25	14.0	Gauteng	Residential
Bree Street Retail, Johannesburg (2)	Apr 25	14.9	Gauteng	Inner City Retail
Arvin Court, Johannesburg (2)	Apr 25	2.8	Gauteng	Residential
Midhill Gardens, Johannesburg (2)	Apr 25	21.5	Gauteng	Residential
Northways, Johannesburg (2)	Apr 25	8.9	Gauteng	Residential
Sefton Court, Johannesburg (2)	Apr 25	12.5	Gauteng	Residential
Sue Mark Court, Johannesburg (2)	Apr 25	10.4	Gauteng	Residential
320 Bree Street, Johannesburg (2)	Apr 25	8.0	Gauteng	Residential
Curzon Court, Johannesburg (2)	Apr 25	6.5	Gauteng	Residential
Morgenster, Johannesburg (2)	Apr 25	8.7	Gauteng	Residential
Park Mews, Johannesburg (2)	Apr 25	10.5	Gauteng	Residential
Seswick Court, Johannesburg (2)	Apr 25	5.7	Gauteng	Residential
Beacon Royal, Johannesburg (2)	Apr 25	4.0	Gauteng	Residential
Portion of 11 Wankel Street, Jet Park	Jul 25	30.0	Gauteng	Industrial
Chapel Court, Johannesburg	Jul 25	38.0	Gauteng	Inner City Retail
Residential apartments (3)	Jan - Apr 25	61.1	Gauteng	Residential
Total		485.3		

<sup>(2)</sup> Indluplace properties.

# Contracted and conditional disposals:

Property	Expected transfer date	Gross selling price (Rm)	Region	Sector
Danina, Johannesburg	Apr 25	10.8	Gauteng	Inner City Retail
Multi Glass, Johannesburg	Apr 25	3.6	Gauteng	Inner City Retail
Nobel Street Office Park, Bloemfontein	Apr 25	39.0	Free-State	Office
Hotel at Cullinan Jewel Shopping Centre, Pretoria	Jun 25	2.7	Gauteng	Retail
Parnon Court, Bloemfontein (2)	Jun 25	26.5	Free-State	Residential
Forest Road Design and Decor Centre 1, Johannesburg	Jun 25	50.0	Gauteng	Retail
Kings Ransom, Johannesburg (2)	Dec 25	87.6	Gauteng	Residential
Residential apartments	Jan - Jun 25	48.2	Gauteng	Residential
Total		268.4		

<sup>(2)</sup> Indluplace properties.

The Group's total contracted and transferred disposal pipeline from 1 January 2024 of R908.6 million was sold at a 2.0% premium on the last valuation, and at a weighted average exit yield of 10.4%. The latter exit yield was impacted by the sale of non-core ex Indluplace properties in Hillbrow and the Johannesburg inner city at an exit yield of 12.0% with the remainder being disposed of at an exit yield of 8.7%.

<sup>(3)</sup> R0.6 million has transferred subsequent to year end.

# **COMMENTARY**

In the current financial period, one of two remaining industrial motor showrooms in the Group's industrial portfolio, 155/157 Old Main Road, was disposed of at book value with transfer having taken place in December 2024. An additional industrial park property located in Jet Park was also contracted for sale in the year under review and is expected to be transferred in July 2025. Subsequent to these disposals, the Group's industrial portfolio exposure to logistics warehousing increased to 83.3% aligning with the Group's strategy to develop a quality logistics portfolio that is focused on established logistics precincts.

As part of the refinement of the retail portfolio to specialise in convenience orientated shopping centres, Forest Road Design and Decor Centre 1, a furniture decor value centre, was contracted for disposal at book value, at year end.

In the Group's office portfolio, post the divestment of Nobel Street Office Park in Bloemfontein, Green Park Corner, where the Group's head office is located, will be the only remaining office building in the portfolio.

The Group's efforts to establish a quality residential rental portfolio through the divestment of properties deemed to be non-core to the portfolio continues to progress well with two thirds of these contracted for sale in 2024. The transfer of these properties is expected to take place in H1 2025 with the exception of one property, Kings Ransom, being a SHRA-facilitated sale with the transfer expected to be completed in Q4 2025. Additionally, 449 sectional title apartments totaling R196.2 million were contracted for sale in the year under review. Of these, R86.9 million, or 216 units, were transferred during 2024 with the balance expected to be transferred by H1 2025.

#### **VACANCIES**

	Vacancy as % of GLA			Vacancy as % of rental income		
Sector	31 Dec 2024	31 Dec 2023	31 Dec 2022	31 Dec 2024	31 Dec 2023	31 Dec 2022
Traditional portfolio						
Industrial	-	0.2	0.2	_	0.1	0.1
Retail	2.4	2.7	3.2	1.9	1.9	2.4
Commercial	8.7	15.1	17.7	6.0	9.4	15.9
Traditional portfolio total	1.5	2.0	2.3	1.5	1.7	2.3
Afhco portfolio						
Retail/Commercial	5.0	4.4	5.5	5.1	4.3	3.3
Residential (1)	3.0	4.2	2.9	3.2	4.3	2.9
Indluplace portfolio						
Retail/Commercial	10.8	10.3	_	18.8	20.7	_
Residential (1)	5.1	4.5	-	3.9	4.7	-
Rest of Africa portfolio						
East Park Mall	2.4	0.7	2.3	2.8	0.7	2.4

<sup>(1)</sup> Vacancy calculated on number of units.

The industrial portfolio was fully let as at 31 December 2024, reflecting the strong demand for the competitively priced value-for-money warehousing spaces and multi-park units provided by the Group in well-established logistics nodes and routes.

SA Corporate continues to be focused on reducing vacancies and maintaining high national tenancy and convenience offering at the shopping centres, to ensure that the centres continue to be primary destinations for convenience shopping for the communities they serve. Vacancies in the retail portfolio reduced by 883m² in 2024 with over 15 000m² of retail space leased in 2024 in the quest to keep abreast of retail trends whilst achieving low vacancies and balanced growth.

# **COMMENTARY** CONTINUED

At Umlazi Mega City and East Point, previously vacant space of over 450m<sup>2</sup> were leased to various national retailers such as Bluff Meats, Hungry Lion, Diadora, Q4u and Crocs, thereby enhancing the tenant mix. Redevelopment projects which entailed refurbishments and the transformation of spaces to diversify the retail offerings, were completed at Musgrave Centre, Montana Crossing and Morning Glen Mall, further reducing vacancies.

Commercial property vacancies reduced from 15.1% to 8.7% as at 31 December 2024 due to the two standalone commercial properties having been fully let at year end and additional letting having occurred in the office space above the retail centres. In the commercial space above retail at Musgrave Centre, we have commenced the redevelopment project to convert earmarked spaces to upmarket residential apartments on a phased approach.

Average vacancies in the Afhco portfolio for the 2024 year were marginally higher at 3.9% from 3.1% in 2023, however closed the year at 3.0%, demonstrating continued strong performance throughout the year. The inner city continued its remarkable trend outperforming the suburban portfolio, with vacancies closing the year at only 2.3%. The suburban portfolio had an annual average vacancy of 5.5% but closed the year off strongly at only 3.8%.

In the Indluplace portfolio, vacancies increased to 5.1% at year end from 4.5% at the end of 2023, largely due to selected inner city properties which have been contracted for disposal. The Indluplace suburban portfolio outperformed the inner city portfolio, with average occupancies for the year of 96.8%, and ending the year at 97.0%.

In the Rest of Africa portfolio, vacancies at East Park Mall increased to 2.4% at 31 December 2024 compared to 0.7% in the prior period, largely due to the eviction of tenants who were in arrears but who are now being replaced with improved quality tenants.

# **COMMENTARY**

# **BORROWINGS**

The debt profile as at 31 December 2024 is detailed below.

Term loan facility (1) Term loan facility Revolving credit facility Term loan facility	Maturity date 2025/01/15	Value (Rm)	and the second
Term loan facility Revolving credit facility	2025/01/15		Interest rate%
Term loan facility Revolving credit facility		505	8.63
Term loan facility Revolving credit facility	2025/04/30	146	9.57
Term loan facility Revolving credit facility	2025/05/07	307	9.67
Term loan facility Term loan facility Term loan facility Revolving credit facility	2025/05/07	300	9.47
Term loan facility Term loan facility Revolving credit facility	2025/05/16	305	9.20
Term loan facility Revolving credit facility	2025/05/16	76	10.00
Revolving credit facility	2025/06/02	100	9.59
,	2025/07/11	107	9.59
Term loan facility	2025/09/09	200	9.17
	2025/09/09	200	9.13
Revolving credit facility	2025/09/09	329	9.12
Term loan facility	2025/09/10	200	9.67
Term loan facility	2025/10/31	227	9.35
Term loan facility	2025/11/16	76	8.75
Term loan facility	2025/11/16	67	9.95
Term loan facility	2025/11/16	67	10.15
Term loan facility	2025/12/09	150	10.02
Revolving credit facility	2026/06/30	160	9.13
Term loan facility	2026/06/30	200	9.13
Term loan facility	2026/09/08	200	9.49
Term loan facility	2026/09/09	519	9.29
Term loan facility	2026/09/09	913	9.29
Revolving credit facility	2026/10/11	100	9.17
Term loan facility	2026/10/31	75	9.50
Term loan facility	2026/10/31	146	9.80
Term loan facility	2027/06/30	140	9.25
Term loan facility	2027/09/09	700	9.35
Term loan facility	2027/09/09	320	9.35
Term loan facility	2027/09/09	298	9.39
Revolving credit facility	2027/09/09	300	9.39
Term loan facility	2028/08/07	240	9.57
Term loan facility	2028/08/07	564	9.32
Term loan facility	2028/08/07	345	9.57
Term loan facility	2029/12/11	150	9.24
Total interest-bearing borrowings (2)		8 732 <sup>(3)</sup>	9.35

<sup>(1)</sup> US dollar denominated facility (USD27 million)

<sup>(2)</sup> Excluding capitalised transaction costs

<sup>(3)</sup> Excluding accrued interest and debt raising fees amounting to R46.0 million

# **COMMENTARY** CONTINUED

As at 31 December 2024, total debt drawn amounted to R8 731.9 million, an increase of R633.4 million compared to the prior year. Net debt rose to R8 213.0 million (December 2023: R8 036.5 million), driven primarily by R176.5 million in capital expenditure and a marginal increase of R3.5 million in the Group's USD loan balance, resulting from the depreciation of the USD/ZAR exchange rate from R18.58 in December 2023 to R18.71 in December 2024. The weighted average debt tenor declined to 1.7 years.

During the year, the Group successfully refinanced R225.6 million in long-term borrowings maturing in 2024 and 2025. Additionally, R2.9 billion in ZAR-denominated borrowing facilities are set to mature in the 2025 financial year. To preserve financial flexibility, the Group deferred certain refinancing activities, allowing for the strategic allocation of proceeds anticipated upon the finalisation of the equity investment into the Unlisted Residential Fund. The USD27 million facility was refinanced post year end for an additional three years, effective 15 January 2025, extending the overall debt tenor to 1.9 years. Post year end, the Group agreed terms for the refinancing of R2.3 billion in debt. The refinancing arrangements have tenors ranging from one to five years at competitive pricing. Implementation remains subject to the finalisation of legal agreements.

The Group's weighted average cost of debt was 9.6% excluding interest rate swaps and 9.3% including swaps (December 2023: 10.2% and 9.3%, respectively). This reduction was driven by a 65 bps decline in the JIBAR base rate since December 2023, along with a 2 bps decrease in the weighted average debt margin due to improved terms on refinanced facilities.

The weighted average swap margin reduced to -0.3% (December 2023: -0.9%), while the weighted average debt margin remained stable at 2.0%. The annualised amortised transaction costs factored into the effective interest rate amount to 0.1%, bringing the all-in weighted average cost of debt to 9.4%. As of year end, 60.4% of total debt was fixed through swaps, with a weighted average tenor of 1.4 years for variable-rate debt. During 2024, the Group entered into R1.75 billion in new swap agreements with two- and three-year tenors.

The Group's net interest cover ratio (ICR) declined to 1.9 times (December 2023: 2.1 times) primarily due to higher average debt levels following the 2023 acquisition of Indluplace and further compounded by the steep rate hiking cycle, while the net debt LTV increased from 41.9% as at 31 December 2023 to 42.0% as at 31 December 2024. This excludes the fair value liability on interest rate swap derivatives of R5.7 million (December 2023: asset of R58.3 million).

#### **Key lender covenants**

At 31 December 2024, the Group was in compliance with all lender covenants applicable to the period.

Description			Covenant requirement as at 31 December 2023	Audited year ended 31 December 2023
LTV	50.0%	46.1%	50.0%	43.4%
ICR (1)	1.8x (2)	1.8x	1.75x	1.9x

<sup>(1)</sup> This is gross ICR.

In line with the Group's strategic expansion into the residential rental property sector, which commenced with the acquisition of Indluplace in the second half of 2023, the Group's Corporate ICR declined. This decline was due to the increased finance costs arising from the additional debt consolidated as part of the Indluplace acquisition, coupled with rising interest rates.

The Group engaged with its lenders, who agreed to an interim adjustment of the Corporate and Transactional ICR covenants. An initial measurement period covenant was set at 1.75x and 1.5x, respectively, until 30 April 2024, which was subsequently extended to 31 December 2024, with revised thresholds of 1.80x and 1.60x, respectively, which has been further extended to 30 June 2025.

<sup>(2)</sup> Interim measurement period relaxed covenant agreed with lenders for the period until 31 December 2024.

# **COMMENTARY**

The Group is advancing the implementation of the Unlisted Residential Fund, having completed key corporate restructuring steps as of 31 December 2024. Furthermore, the Group is at an advanced stage in executing the initial steps of its debt restructuring process.

The lender LTV for the year has increased to 46.1% (2023: 43.4%). Cash on hand, including committed undrawn facilities, excluding tenant deposits as at 31 December 2024, amounted to R518.9 million (December 2023: R702.0 million).

### **OUTLOOK**

The defensive nature of SA Corporate's property portfolio is well placed to take advantage of the cautious optimism for a return to growth of the South African economy.

Vacancy in the retail portfolio is anticipated to remain, in the 2025 financial year, at a similar level to that in the prior year. However, a part of the NPI increase associated with contractual rental escalations is to be set-off with the downtime associated with improving tenant quality with re-tenanting including the downtime associated with Checkers Fresh X being introduced at Montana Crossing, the replacement of Pick 'n Pay with a bespoke grocer at Coachman's Crossing and Decathlon with Bounce at East Point. Escalations above 6% are contracted for 81% of leases in 2025. Renewal reversions are expected to be marginally positive.

The industrial portfolio is anticipated to achieve NPI growth comparable with inflation for this financial year with a 100% let portfolio, escalations between 6% and 7% and reversions being positive. Less downtime associated with re-tenanting is anticipated in 2025 compared with the prior year.

In the residential portfolio, performance is expected to remain strong throughout 2025, with occupation levels remaining high and residential rental increases expected to continue their positive trend and to increase by at least inflation. The Group has upskilled, resourced and acquired IT applications to enable it to advance the sale of in excess of R1.1 billion of its residential apartments to the retail market over the next three years at a significant premium to the current investment property valuation.

Engagements continue with a potential cornerstone investor with an investment appetite of up to R1.25 billion into the Group's Unlisted Residential Fund. A review of property valuations has been undertaken by an independent valuer to facilitate agreement on pricing.

Like-for-like NPI growth for the year for the total South African portfolio is forecast to be between 4.5% and 5.0%. For the year ending 31 December 2025, distributable income growth is estimated to be marginally above inflation.

The forecast financial information above has not been reviewed and reported on by the Group's auditors.

### **DISTRIBUTION**

The Company is committed to a distribution policy that meets the investment thesis of REIT investors, and consequently has withheld 10% of distributable income from distribution to shareholders for capital expenditure that is defensive and recurring, and which will not generate additional income or enhance the value of property assets. Having made allowances for the aforementioned deduction, the Board of Directors (the Board) approved a distribution of R612.8 million for the year ended 31 December 2024 (2023: R583.0 million), being 90% (2023: 90.0%) of distributable income and amounting to 24.37 cps (2023: 23.18 cps), an increase of 5.1%.

#### **CHANGE IN DIRECTORATE**

As previously reported, Ms GZN Khumalo (non-executive director) resigned from the Board on 19 April 2024 and Mr SJ Mojalefa was appointed to the Board as an executive director, with effect from 25 April 2024. Ms JA Finn was appointed as a non-executive director and member of the Audit and Risk Committee effective 11 February 2025.

The employment contract of the Group's Chief Executive Officer and executive director, Mr TR Mackey, was renegotiated to postpone Mr Mackey's retirement to 31 December 2025.

# **DISTRIBUTION STATEMENT**

R 000	Unaudited year ended 31 December 2024	Unaudited year ended 31 December 2023
DISTRIBUTABLE INCOME  Rent (excluding straight-line rental adjustment)  Net property expenses	2 064 496 (578 352)	1 740 055 (455 990)
Property expenses Recovery of property expenses	(1 419 419) 841 067	(1 155 346) 699 356
Pre-effective date acquisition dividend from Indluplace	-	14 500
Net property income Income from investment in JV Taxation on distributable income Dividends from investments in listed shares Net finance cost	1 486 144 59 749 (7 110) - (728 401)	1 298 565 58 322 (2 286) 3 635 (606 415)
Interest expense Interest income	(760 668) 32 267	(649 164) 42 749
Distribution-related expenses	(129 469)	(104 028)
Distributable income	680 913	647 793
Interim distributable income Final distributable income	338 399 342 514	318 229 329 564
Shares in issue (000) Weighted number of shares in issue (000) Distributable income per share (DIPS) (cents)	2 514 732 2 514 732 27.08	2 514 732 2 514 732 25.76
H1 DIPS (cents) H2 DIPS (cents)	13.46 13.62	12.65 13.11
Company specific adjustments to distributable income (R 000)		
Distributable income retained (1)	68 091	64 779
Distribution	612 822	583 014
Distribution per share (DPS) (cents)	24.37	23.18
Interim Final	12.11 12.26	11.39 11.79

<sup>(1) 10%</sup> of distributable income retained.

# INDEPENDENT AUDITOR'S REPORT ON THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

#### **OPINION**

The summary consolidated financial statements of SA Corporate Real Estate Limited, set out on pages 15 to 27, which comprise the summary consolidated statement of financial position as at 31 December 2024, the summary consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and related notes, are derived from the audited consolidated financial statements of SA Corporate Real Estate Limited for the year ended 31 December 2024.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements, in accordance with the requirements of the JSE Limited Listings Requirements for summary financial statements, as set out in note 1 to the summary consolidated financial statements, and the requirements of the Companies Act of South Africa as applicable to summary financial statements.

### SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

The summary consolidated financial statements do not contain all the disclosures required by IFRS Accounting Standards and the requirements of the Companies Act of South Africa as applicable to annual financial statements. Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon.

#### THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND OUR REPORT THEREON

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 13 March 2025. That report also includes communication of key audit matters. Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period.

### DIRECTOR'S RESPONSIBILITY FOR THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the summary consolidated financial statements in accordance with the requirements of the JSE Limited Listings Requirements for summary financial statements, set out in note 1 to the summary consolidated financial statements, and the requirements of the Companies Act of South Africa as applicable to summary financial statements.

#### **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), Engagements to Report on Summary Financial Statements.

# Pricewaterhouse Coopers Inc

PricewaterhouseCoopers Inc.

Director: AKP Majola Registered Auditor Cape Town, South Africa Date: 13 March 2025

# AUDITED SUMMARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION

R 000	Audited year ended 31 December 2024	Audited year ended 31 December 2023
Assets		
Non-current assets		
Investment property	16 858 828	17 275 069
- Investment property excluding straight-line rental adjustment	16 500 409	16 935 296
- Rental receivable - straight-line rental adjustment	342 728	321 255
- Letting commissions and tenant installations	15 691	18 518
Investments in JVs	1 455 440	1 294 948
Property, plant and equipment	62 026	45 099
Intangible assets and goodwill	81 904	82 448
Right-of-use assets	34 130	37 383
Other financial assets	21 811	32 665
Swap derivatives	1 753	5 100
Deferred taxation	9 806	2 279
	18 525 698	18 774 991
Current assets		
Inventories	388	78
Letting commissions and tenant installations	16 449	15 647
Other financial assets	22 289	19 475
Swap derivatives	7 397	58 472
Trade and other receivables	424 571	402 878
Cash and cash equivalents	663 001	195 027
Rental receivable - straight-line rental adjustment	55 544	40 205
Taxation receivable	2 215	1 770
	1 191 854	733 552
Non-current assets held for sale	1 044 342	424 681
Total Assets	20 761 894	19 933 224
Equity and liabilities		
Equity		44 024 000
Share capital and reserves	11 161 400	11 034 900
Liabilities		
Non-current liabilities	26.050	26 417
Lease liabilities	36 058	36 417
Swap derivatives	7 895	7 406 050
Interest-bearing borrowings	5 364 573 5 408 526	7 486 859 7 523 276
Current liabilities	3 700 320	1 323 210
Lease liabilities	9 291	11 050
Swap derivatives	6 945	5 259
Interest-bearing borrowings	3 413 296	654 078
Taxation payable	1 549	3 212
Trade and other payables	760 887	701 449
	4 191 968	1 375 048
Total Liabilities	9 600 494	8 898 324
Total Equity and Liabilities	20 761 894	19 933 224

# AUDITED SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

R 000	Audited year ended 31 December 2024	Audited year ended 31 December 2023
Revenue	2 940 965	2 480 458
Expected credit losses	(29 078)	(20 497)
Other operating income	-	410
Fair value gain on investment property (1)	16 504	599 002
Operating expenses	(1 521 244)	(1 283 281)
Operating profit	1 407 147	1 776 092
Other (loss)/income (2)	(2 163)	103 331
Foreign exchange adjustments	(5 012)	(40 206)
Fair value loss on swap derivatives	(63 067)	(14 175)
Capital loss on disposal of assets (3)	(15 520)	(55 767)
Fair value loss on investment in listed shares	-	(910)
Profit from JVs (4)	55 254	56 522
Dividends from investments in listed shares	-	6 147
Interest income	32 279	42 749
Interest expense	(763 805)	(657 247)
Profit before taxation	645 113	1 216 536
Taxation income/(expense)	717	(7 575)
Profit after taxation for the year	645 830	1 208 961
Other comprehensive income:		
Items that may be reclassified to profit or loss after taxation:		
Foreign exchange adjustments on investment in JVs	93 473	53 770
Total comprehensive income for the year	739 303	1 262 731
Basic earnings per share (cents)	25.98	48.54
Diluted earnings per share (cents)	25.66	48.34
(1) Fair value gain of DOA 9 million (2022, DEO2 0 million gain) valor to note Exfair value loss of DOA 2	:!!: (2022, D7.0:!!:	

<sup>&</sup>lt;sup>(1)</sup> Fair value gain of R84.8 million (2023: R592.0 million gain) refer to note 5; fair value loss of R68.3 million (2023: R7.0 million gain) refer to note 5. The higher fair value in 2023 was attributable to the acquisition of Indluplace, the fair value uplift recognised at 31 December 2023 was against the initial acquisition cost recorded at 1 August 2023. At acquisition a fair value of R2.4 billion was attributed to Indluplace Properties and at year end the properties were revalued to R3.1 billion. The remainder of the balance would be attributable to the remaining investment property.

<sup>&</sup>lt;sup>(2)</sup> Included in other (loss)/income is the loss on realisation of assets previously recognised at a higher value amounting to R2.2 million. The 2023 financial period includes the adjustment of R8.4 million insurance income for the reinstatement costs of the damages incurred during the July 2021 civil unrest. The balance of other income in 2023 of R94.9 million related to the reversal of accrual for phases 5 and 6 development of the East Park Mall in Zambia.

<sup>(3)</sup> Included in capital loss on disposal of assets is sale of investment property, property plant and equipment and investment in listed shares.

<sup>(4)</sup> Included in profit from JVs is R4.5 million (2023: R1.8 million) relating to fair value adjustment of properties and R59.7 million (2023: R58.3 million) relating to distributable income.

# AUDITED SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

R 000	Audited year ended 31 December 2024	Audited year ended 31 December 2023
Share capital and reserves at the beginning of the year	11 034 900	10 320 812
Total comprehensive income for the year	739 303	1 262 731
Treasury shares purchased	(29 643)	(19 524)
Share-based payment reserve	18 013	9 780
Distribution attributable to shareholders	(601 173)	(567 537)
Fair value adjustment (1)	-	28 638
Share capital and reserves at the end of the year	11 161 400	11 034 900

<sup>(1)</sup> Realisation of assets initially recognised at zero value as part of the Indluplace acquisition.

# AUDITED SUMMARY CONSOLIDATED STATEMENT OF CASH FLOWS

R 000	Audited year ended 31 December 2024	Audited year ended 31 December 2023
Operating profit before working capital changes Working capital changes	1 428 370 14 499	1 247 870 126 794
Cash generated from operations Operating activities changes	1 442 869 (1 358 210)	1 374 664 (1 211 732)
Interest received Distributions paid Interest paid Taxation paid	84 410 (601 173) (831 631) (9 816)	14 659 (567 537) (657 656) (1 198)
Net cash from operating activities Net cash used in investing activities Net cash from financing activities	84 659 (200 196) 583 511	162 932 (364 555) 216 631
Payment on lease liabilities Proceeds from interest-bearing borrowings Repayment of interest-bearing borrowings Repurchase of treasury shares Settlement of swap derivatives	(14 097) 1 845 178 (1 217 927) (29 643)	(21 439) 2 062 300 (1 756 240) (19 524) (48 466)
Total cash and cash equivalents movement for the year Cash and cash equivalents at the beginning of the year	467 974 195 027	15 008 180 019
Total cash and cash equivalents at the end of the year	663 001	195 027

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024

#### 1. BASIS OF PREPARATION

The summary of the consolidated financial statements is prepared in accordance with the requirements of the JSE Limited Listings Requirements (the Listings Requirements), and the requirements of the Companies Act (Act 71 of 2008) (Companies Act) applicable to summary consolidated financial statements. The Listings Requirements require summary financial statements to be prepared in accordance with the framework concepts and the measurement and recognition requirements of IFRS Accounting Standards, and the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, as well as the Financial Pronouncements as issued by the Financial Reporting Standards Council. They must also contain, at a minimum, the information required by IAS 34 Interim Financial Reporting.

The accounting policies applied in the preparation of the annual financial statements from which the summary consolidated financial statements were derived are in terms of IFRS. They are also consistent with those accounting policies applied in the preparation of the Group's annual financial statements for the year ended 31 December 2023.

In the current year, the Group has adopted all of the revised Standards and Interpretations issued which are relevant to its operations and effective for accounting periods beginning on or after 1 January 2024. The adoption of these Standards and Interpretations has not resulted in any adjustments to the amounts previously reported for the year ended 31 December 2023.

The summary consolidated financial statements have been prepared under the supervision of the Chief Financial Officer, SY Moodley CA(SA).

These summary consolidated financial statements for the year ended 31 December 2024 have been audited by Pricewaterhouse Coopers Incorporated, who expressed an unmodified opinion thereon. The auditor also expressed an unmodified opinion on the annual financial statements from which these summary consolidated financial statements were derived.

The audited annual financial statements and the auditor's report thereon are available for inspection at the Company's registered office and on the Company's website at www.sacorporatefund.co.za.

The auditor's report does not necessarily report on all of the information contained in these summary consolidated financial statements.

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

# 2. RECONCILIATION OF PROFIT AFTER TAXATION TO FUNDS FROM OPERATIONS ATTRIBUTABLE TO SHAREHOLDERS

	Audited year ended 31 December 2024		Audited year ended 31 December 2023	
	R 000 cps		R 000	cps
Profit after taxation attributable to				
shareholders *	645 830	25.98	1 208 961	48.54
Adjustments for:				
Capital loss on sale of investment property	15 520		55 474	
Fair value gain on of investment property	(16 504)		(599 002)	
Fair value loss/(gain) on investment properties in JVs	4 495		(93 133)	
Headline earnings *	649 341	26.12	572 300	22.98
Diluted headline earnings	649 341	25.80	572 300	22.88

<sup>\*</sup> Calculated on weighted average number of shares in issue.

Earnings is calculated on the profit after taxation and the weighted average number of shares in issue (net of treasury shares) of 2 486 009 134 (2023: 2 490 546 536).

The calculation of headline earnings per share is based on headline earnings of R649 341 000 (2023: 572 300 000) of the Group and 2 486 009 134 (2023: 2 490 546 536) weighted average number of shares in issue during the year. Diluted headline earnings per share is calculated considering the potential dilution that could occur if all employee incentive shares vested.

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

# 3. DECEMBER 2024 INFORMATION ON REPORTABLE SEGMENTS

R 000	Industrial	Retail	Commer- cial	Afhco	Group <sup>(1)</sup>
Revenue	427 244	1 110 177	32 152	1 371 392	2 940 965
Rental income (excluding straight-line rental adjustment)	329 519	624 575	20 709	1 089 614	2 064 417
Net property expenses	(28 139)	(66 053)	(8 911)	(475 170)	(578 273)
Operating expenses	(124 283)	(494 803)	(29 610)	(732 103)	(1 380 799)
Property expenses	(19 054)	(131 056)	(13 937)	(162 221)	(326 268)
Municipal expenses	(101 028)	(332 459)	(14 655)	(331 871)	(780 013)
Property management fees	(4 201)	(31 288)	(1 018)	(238 011)	(274 518)
Recovery of property expenses	93 954	442 408	20 351	274 891	831 604
Expected credit losses	2 190	(13 658)	348	(17 958)	(29 078)
Net property income	301 380	558 522	11 798	614 444	1 486 144
Straight-line rent adjustment	3 771	43 018	823	(2 668)	44 944
Other loss	-	-	-	(2 163)	(2 163)
Interest income	-	-	-	_	32 279
Interest expense	-	-	-	_	(763 805)
Profit from investment in JVs	-	-	-	_	59 749
Foreign exchange adjustments	-	-	-	_	(5 012)
Group expenses	-	-	-	-	(140 445)
Capital loss on disposal of investment property	-	-	-	-	(15 520)
Fair value gain/(loss) on investment property	57 011	1 008	(29 130)	(12 385)	16 504
Investment property	60 782	44 026	(28 308)	(15 052)	61 448
Straight-line rental adjustment	(3 771)	(43 018)	(822)	2 667	(44 944)
Loss from JVs	-	_	_	-	(4 495)
Fair value loss on swap derivatives	-	-	-	(10 097)	(63 067)
Taxation income	-	-	_	-	717
Profit/(loss) after taxation	362 162	602 548	(16 509)	587 131	(645 830)
Other comprehensive income, net of taxation	-	-	-	-	93 473
Total comprehensive income/(loss)	362 162	602 548	(16 509)	587 131	739 303

<sup>(1)</sup> Corporate division is included in the Group.

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

# 3. DECEMBER 2024 INFORMATION ON REPORTABLE SEGMENTS CONTINUED

R 000	Industrial	Retail	Commer- cial	Afhco	Group (1)
Investment property at fair value (2)	3 330 850	7 084 460	205 274	7 322 258	17 942 842
Non-current assets	3 222 117	6 778 030	165 864	6 334 397	16 500 408
At valuation	3 300 850	5 572 760	167 274	6 333 957	15 374 841
Straight-line rental adjustment	(78 733)	(303 730)	(1 410)	(14 400)	(398 273)
Under development	-	1 509 000	-	14 840	1 523 840
Current assets	30 000	2 700	38 181	973 461	1 044 342
Classified as held for sale	30 000	2 700	38 000	973 461	1 044 161
Straight-line rental adjustment	-	-	181	-	181
Other assets	159 557	550 020	25 581	411 697	3 217 144
Total assets	3 411 674	7 330 750	229 626	7 719 555	20 761 894
Total liabilities	68 192	223 029	12 924	1 870 784	9 600 495
Acquisitions and improvements	59 447	147 949	8 308	95 359	311 063
Segment growth rates(%)					
Rental income (excluding straight-line rental adjustment)	(1.1%)	3.0%	26.7%	43.5%	18.7%
Property expenses	(1.7%)	8.2%	24.5%	34.7%	21.4%
Recovery of property expenses	3.2%	11.4%	25.5%	37.3%	19.0%
Net property income	0.4%	4.6%	30.4%	52.7%	14.4%

<sup>(1)</sup> Corporate division is included in the Group.

# 4. FAIR VALUE MEASUREMENT

Fair value for financial instruments and investment property

IFRS 13 requires that an entity discloses for each class of financial instruments and investment property measured at fair value, the level in the fair value hierarchy into which the fair value measurements are categorised in their entirety. The fair value hierarchy reflects the significance of the inputs used in making fair value measurements. The level in the fair value hierarchy within which the fair value measurement is categorised in its entirety shall be determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

<sup>(2)</sup> Excluding straight-line rental assets.

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

### 4. FAIR VALUE MEASUREMENT CONTINUED

The fair value hierarchy has the following levels:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 Inputs for the asset or liability that are not based on observable market data (unobservable inputs). There have been no transfers between level 1, level 2 and level 3 during the period under review.

	Audited year ended 31 December 2024			
R 000	Fair value	Level 2	Level 3	
Assets				
Non-current assets				
Investment property	16 500 409	-	16 500 409	
Investment in JV	1 455 440	_	1 455 440	
Swap derivatives	1 753	1 753	-	
	17 957 602	1 753	17 955 849	
Current assets				
Properties classified as held for sale	1 044 342	_	1 044 342	
Swap derivatives	7 397	7 397	-	
	1 051 739	7 397	1 044 342	
Total assets measured at fair value	19 009 341	9 150	19 000 191	
Non-current liabilities				
Swap derivatives	7 895	7 895	-	
Current liabilities				
Swap derivatives	6 945	6 945	-	
Total liabilities measured at fair value	14 840	14 840	-	

#### **Details of valuation techniques**

The valuation techniques used in measuring fair values at 31 December 2024 for investment property measured at fair value in the statement of financial position, as well as the significant unobservable inputs used are disclosed below.

Independent external valuators (Quadrant Properties and Yield Enhancement Solutions) were appointed to conduct the Group's December 2024 property valuations. The Group provided the valuers with property and other information required in the valuation of the properties.

Among other inputs, the independent valuers applied current market-related assumptions to the risks in rental streams of properties. Once the valuations had been completed by the independent valuers, they were reviewed internally and approved by the Board. The valuers are registered valuers in terms of Section 19 of the Property Valuers Professional Act (Act No 47 of 2000). Quadrant Properties and Yield Enhancement Solutions performed the valuation of investment properties for both the current year as well as the previous year and applied valuation techniques that are consistent with those applied in the previous year. The independent valuers have appropriate qualifications and experience in the valuation of properties in the relevant locations.

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

### 4. FAIR VALUE MEASUREMENT CONTINUED

Details of valuation techniques continued

The independent valuers' details are as follows:

Quadrant Properties, P. Parfitt, NDip (Prop Val), MRICS, Professional Valuer. Yield Enhancement Solutions, R. Collins, Professional Valuer.

Unobservable inputs as considered in the December 2024 valuation report						
	Retail	Commercial	Industrial	Residential	REIZ Zambia	Zambia - Traditional
Expected market rental growth rate	5.40%	1.90%	4.70%	3.00%	1.12%	2.45%
Occupancy rate	95.00%	94.00%	99.00%	94.50%	77.00%	97.50%
Vacancy periods	0 - 1 month	0 - 2 months	0 - 1 month	0 - 1 month	0 - 6 months	0 - 3 months
Rent free periods	0 - 3 months	0 - 4 months	0 - 1 month	0 - 1 month	0 - 3 months	0 - 2 months
Discount rates	13.00% - 16.50%	14.75% - 16.00%	13.75% - 16.00%	N/A	11.75% - 12.75%	11.00% - 12.50%
Capitalisation rates	8.75% - 11.50%	9.75% - 11.00%	8.75% - 10.50%	8.00% - 12.50%	9.25% - 10.25%	8.50% - 9.50%
Exit capitalisation rates	8.25% - 12.75%	10.00% - 13.25%	9.00% - 11.25%	N/A	9.75% - 11.25%	8.75% - 9.75%
Expected expense growth - municipal	7.80%	6.60%	7.20%	6.40%	1.00%	1.00%
Expected expense growth - controllable	5.00%	5.00%	4.00%	4.50%	1.00%	1.00%
Valuation method	Discounted cashflow	Discounted cashflow	Discounted cashflow	Capitalisation of net income earnings	Discounted cashflow	Discounted cashflow

<sup>(1)</sup> Includes storage.

# Valuation methodology

The valuation of all non-residential revenue producing real estate is calculated by determining future contractual and market related net income excluding corporate costs, as well as a terminal realisation value for the property and discounting this income stream to calculate a net present value. This is performed over a five- year (2023: five- year) period in order to reasonably revert all cash flow to a market-related rate. The terminal value (residual value) is calculated by capitalising the sixth (2023: sixth) year's net revenue and discounting this value to present. The discount rate is determined as a forward yield rate (capitalisation rate), a risk margin is then added to it (as related to the nature and contracts of the property) and then it is adjusted for the forward growth rate associated with the cash flow as related to the market. There are reasonable market observable transactions to support the capitalisation rate, growth rate and risk considerations as applied. South African Property Owners' Association (SAPOA) also publishes data tables on which these assumptions may be benchmarked. Adjustments are made to the present value calculated, to adjust for immediate capital expenditure requirements, as would be reasonably considered between a willing buyer and a willing seller.

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

### 4. FAIR VALUE MEASUREMENT CONTINUED

As residential property is not subject to long-term leases, discounted cash flows cannot be used to value this sector. Instead, the valuation is determined as a function of current rental streams and the capitalisation rate, excluding corporate costs

The fair value of investment property was approved on 4 February 2025 by the Board.

# Sensitivity of fair values to changes in unobservable inputs

Valuation of investment property is sensitive to changes in inputs used in determining fair value. The table below illustrates the sensitivity in fair value to changes in unobservable inputs, while holding the other inputs constant.

Investment property 2024	Capitalisation rate 2024			
Discount rate	(1.0%) R 000	Current R 000	1.0% R 000	
(0.5%)	19 676 129	18 131 259	16 738 149	
Current	19 438 534	17 942 842	16 543 810	
0.5%	19 214 855	17 729 370	16 288 959	

Investment property 2023	Capitalisation rate 2023			
Discount rate	(1.0%) R 000	Current R 000	1.0% R 000	
(0.5%)	19 417 750	17 900 104	16 536 480	
Current	19 206 587	17 721 419	16 356 944	
0.5%	19 000 461	17 517 321	16 181 628	

	Growth rate 2024					
Sector	Weighted growth rate	(1.0%) R 000	Current R 000	1.0% R 000		
Industrial	4.91%	3 275 970	3 330 850	3 394 873		
Retail	5.33%	6 967 734	7 084 460	7 220 633		
Commercial	2.25%	201 313	205 274	209 894		
Residential	N/A					

		Vacancy rate 2024					
Sector	Weighted vacancy rate	(1.0%) R 000	Current R 000	1.0% R 000			
Industrial	1.00%	3 348 727	3 330 850	3 316 849			
Retail	2.90%	7 122 483	7 084 460	7 054 680			
Commercial	6.50%	208 025	205 274	202 180			
Residential	4.39%	7 374 796	7 322 316	7 268 757			

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

# 4. FAIR VALUE MEASUREMENT CONTINUED

#### Other financial instruments

The swap derivatives are valued based on the discounted cash flow method. Future cash flows are estimated based on forward exchange and contracted interest rates and, where these are not contracted, from observable yield curves at the end of the reporting period, and discounted at a rate that reflects the credit risk.

# 5. INVESTMENT PROPERTY

The table below analyses the movement of investment property for the period under review.

R 000	Audited year ended 31 December 2024	Audited year ended 31 December 2023
Investment property (excluding straight-line rental adjustment)		
Carrying value at beginning of the year	16 935 296	14 073 107
Acquisitions and improvements (1)	321 225	2 773 810
Disposals	(68 000)	(141 593)
Fair value adjustment	84 807	591 982
Transferred to property, plant and equipment (2)	(9 509)	(2 389)
Transferred to properties held for sale	(792 160)	(359 621)
Transfer from properties classified as held for sale	28 750	-
Carrying value at end of the year	16 500 409	16 935 296
Non-current assets held for sale		
Carrying value at beginning of the year	424 710	746 446
Disposals	(81 109)	(688 391)
Fair value adjustment	(68 303)	7 020
Improvements	4 740	(81)
Transferred from investment property (3)	793 054	359 716
Transferred to investment property	(28 750)	_
Carrying value at end of the year	1 044 342	424 710

<sup>(1)</sup> Included in this amount is the R2.5 billion for the acquisition of Indluplace.

<sup>(2)</sup> This relates to the fair value transfer of owner-occupied property.

<sup>(3)</sup> This amount includes the straight line rental adjustment.

# NOTES TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024 CONTINUED

#### 6. CAPITAL COMMITMENTS AND CONTINGENT LIABILITIES

The Group had capital commitments of R113.8 million as at 31 December 2024 (2023: R197.2 million).

The contingent liabilities comprise guarantees issued on behalf of the following parties:

R 000	Audited year ended 31 December 2024	Audited year ended 31 December 2023
Guaranteed entity Graduare Property Development Limited (1)	227 345	225 779
Total	227 345	225 779

The guarantee relates to the co-owner's allocation of the underlying debt and is secured by the 50% shareholding in the JVs held by the co-owner. Risk guarantee is "denominated" in USD and has been converted at the closing rate of USD: R18.71 (2023: R18.58). The guarantee will reduce when the sovereign risk of Zambia reduces and is secured by the underlying property.

### 7. GOING CONCERN

The directors have assessed the Group's ability to continue as a going concern at 31 December 2024, based on the solvency and liquidity criteria as set out in the Companies Act.

The Group had a positive net asset value with total assets exceeding total liabilities by R11.2 billion as at 31 December 2024 (2023: R11.0 billion). The Group's current liabilities exceed its current assets due to the short-term portion of long-term borrowings falling due in the next 12 months. The Group has available cash of R518.9 million (2023: R702.0 million in cash and unutilised facilities) and is actively engaged in refinancing its short-term debt with lenders. Post year end, the Group successfully refinanced R0.5 billion in expiring facilities. Additionally, it has agreed terms for the refinancing of R2.3 billion in short-term debt, with tenors ranging from one to five years, subject to the finalisation of legal agreements. This refinancing would cover the majority of the debt maturing in the 2025 financial year.

In assessing the going concern assumption of the Group, the directors considered the expected cash flows, including the anticipated proceeds from divestments and cash flows relating to funding and development activities for the next 12 months, as well as the progress of engagements with lenders in relation to the refinancing of the Group's short-term debt.

Based on the assessment performed, the Board has a reasonable expectation that the Group will have access to adequate resources to continue operating for the foreseeable future. The assessment considers the Group's current financial position and the expectation of securing future funding sources. On this basis, it is appropriate to adopt the going concern assumption in preparing the financial statements.

### 8. EVENTS AFTER THE REPORTING PERIOD

Subsequent to year end, the Group declared a distribution of 12.26 (2023: 11.79) cents per share on 13 March 2025.

# DISTRIBUTIONS

### **PAYMENT OF DISTRIBUTION AND IMPORTANT DATES**

Notice is hereby given of the declaration of distribution number 19 in respect of the income distribution period 1 July 2024 to 31 December 2024. The payment amounts to 12.25826 cps (December 2023: 11.79481 cps). The source of the distribution comprises net income from property rentals. Please refer to the statement of comprehensive income for further details. 2 514 732 095 Group shares are in issue at the date of this distribution declaration. The Group's income tax reference number is 9179743191.

Last date to trade cum distribution	Monday, 14 April 2025
Shares will trade ex-distribution	Tuesday, 15 April 2025
Record date to participate in the distribution	Thursday, 17 April 2025
Payment of distribution	Tuesday, 22 April 2025

Share certificates may not be dematerialised or rematerialised between Tuesday, 15 April 2025 and Thursday, 17 April 2025 (both days inclusive).

# **TAX IMPLICATIONS**

As the Group has REIT status, shareholders are advised that the distribution meets the requirements of a "qualifying distribution" for the purposes of section 25BB of the Income Tax Act, Act 58 of 1962 (Income Tax Act). The distribution on the Group's shares will be deemed to be dividends for South African tax purposes, in terms of section 25BB of the Income Tax Act. The distributions received by or accrued to South Africa tax residents must be included in the gross income of such shareholder and are not exempt from income tax (in terms of the exclusion to the general dividend exemption, contained in paragraph (aa) of section 10(1)(k)(i) of the Income Tax Act) because they are dividends distributed by a REIT, with the effect that the distribution is taxable in the hands of the shareholder.

These distributions are, however, exempt from dividend withholding tax in the hands of South African tax resident shareholders; this is provided that the South African resident shareholders have provided the following forms to their CSDP or broker, as the case may be, in respect of uncertificated shares, or the transfer secretaries, in respect of certificated shares.

- (a) A declaration that the distribution is exempt from dividends tax; and
- (b) A written undertaking to inform the CSDP, broker or the transfer secretaries, as the case may be, should the circumstances affecting the exemption change or the beneficial owner ceases to be the beneficial owner, both in the form prescribed by the Commissioner for the South African Revenue Service.

The Group's shareholders are advised to contact the CSDP, broker or transfer secretaries, as the case may be, to arrange for the abovementioned documents to be submitted prior to payment of the distribution, if such documents have not already been submitted.

# **DISTRIBUTIONS** CONTINUED

### Notice to non-resident shareholders

Distributions received by non-resident shareholders will not be taxable as income. Instead, they will be treated as ordinary dividends which are exempt from income tax in terms of the general dividend exemption in section 10(1) (k)(i) of the Income Tax Act. Distributions received by a non-resident from a REIT are subject to dividend withholding tax at 20%, unless the rate is reduced in terms of any applicable agreement for the avoidance of double taxation (DTA) between South Africa and the country of residence of the shareholder.

Assuming dividend withholding tax will be withheld at a rate of 20%, the net dividend amount due to non-resident shareholders is 9.80661 cps. A reduced dividend withholding rate, in terms of the applicable DTA, may only be relied on if the non-resident shareholder has provided the following forms to the CSDP or broker, as the case may be, in respect of uncertificated shares, or the transfer secretaries, in respect of certificated shares.

- (a) A declaration that the dividend is subject to a reduced rate as a result of the application of a DTA; and
- (b) A written undertaking to inform the CSDP, broker or the transfer secretaries, as the case may be, should the circumstances affecting the reduced rate change or the beneficial owner ceases to be the beneficial owner, both in the form prescribed by the Commissioner for the South African Revenue Service.

Non-resident shareholders are advised to contact the CSDP, broker or the transfer secretaries, as the case may be, to arrange for the above-mentioned documents to be submitted prior to payment of the distribution if such documents have not already been submitted, if applicable.

Johannesburg

13 March 2025

Sponsor: Nedbank Corporate and Investment Banking, a division of Nedbank Limited

# ANNEXURE TO THE AUDITED SUMMARY CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 December 2024

# **REIT RATIOS**

R 000	Unaudited year ended 31 December 2024	Unaudited year ended 31 December 2023
SA REIT funds from operations (SA REIT FFO)		
Profit after taxation attributable to shareholders	645 830	1 208 961
Adjusted for:		
Accounting/specific adjustments:	15 146	(658 612)
Fair value adjustments to:		
Investment property (1)	(16 504)	(599 002)
Investment property in JVs	4 495	1 800
Swap derivatives	63 067	14 175
Investment in listed shares	_	910
Depreciation of property, plant and equipment and amortisation of intangible assets	8 027	7 955
Dividend from investment in listed shares not yet declared	-	(2 512)
Non-distributable expenses  Non-distributable income on investments in JVs	9 090	36 778 (94 933)
Non-distributable faction (income)/expense	(7 822)	5 290
Reversal of IFRS 16 lease adjustment	(14 097)	(19 719)
IFRS 16 Depreciation on lease assets	10 212	18 187
IFRS 16 Interest on lease liabilities	3 622	8 373
Pre-effective date acquisition dividend from Indluplace	-	14 500
Insurance income adjustment relating to reinstatement costs (2)	_	(8 398)
Straight-lining operating lease adjustment	(44 944)	(42 016)
Adjustments arising from investing activities:	15 520	55 767
Loss on disposal of investment property and property, plant and equipment	15 520	55 767
Foreign exchange items:	4 417	41 677
Foreign exchange losses relating to capital items realised and unrealised	4 417	41 677
SA REIT FFO	680 913	647 793
Number of shares in issue at end of period (net of treasury shares) (000)	2 484 979	2 488 969
SA REIT FFO per share (cents)	27.40	26.03
Company-specific adjustments to SA REIT FFO cents per share (3)	(3.03)	(2.85)
Distribution per share (cents)	24.37	23.18

The higher fair value in 2023 was attributable to the acquisition of Indluplace, the fair value uplift recognised at 31 December 2023 was against the initial acquisition cost recorded at 1 August 2023. At acquisition a fair value of R2.4 billion was attributed to Indluplace Properties and at year end the properties were revalued to R3.1 billion. The remainder of the balance would be attributable to the remaining investment property.

<sup>&</sup>lt;sup>[2]</sup> Included in other (loss)/income in the statement of comprehensive income for 2023 is income of R8.4 million, which is an adjustment to the insurance income recognised in the prior year relating to reinstatement costs for damages incurred during the July 2021 civil unrest.

<sup>(3)</sup> The adjustment is primarily in relation to the 10% retained distribution with the balance relating to the impact of the treasury shares.

R 000	Unaudited year ended 31 December 2024	Unaudited year ended 31 December 2023
Reconciliation of SA REIT FFO to cash generated from operations		
SA REIT FFO	680 913	647 793
Adjustments:		
Interest received	(32 279)	(42 749)
Interest expense	763 805	657 247
Amortisation of letting commissions and tenant installations	18 703	13 738
Non-cash movement in JVs	(59 749)	(58 322)
Dividends received	-	(6 147)
Dividend from listed investments not yet declared	-	2 512
Taxation expense	7 105	2 285
Non-distributable expenses	1 385	(25 432)
Other non-cash items (1)	48 487	71 445
Pre-effective date acquisition dividend from Indluplace	-	(14 500)
Working capital changes:		
(Increase)/decrease in trade and other receivables	(50 727)	80 269
Increase in trade and other payables	65 536	46 525
Increase in inventory	(310)	_
Cash generated from operations	1 442 869	1 374 664
SA REIT Net Asset Value (SA REIT NAV)		
Reported NAV attributable to the parent	11 161 400	11 034 900
Adjustments:	11 101 400	11 034 500
Dividend declared (2)	(308 262)	(296 608)
Intangible assets and goodwill	(81 904)	(82 448)
Deferred taxation	(9 806)	(2 279)
SA REIT NAV	10 761 428	10 653 565
Shares outstanding	2 514 732	2 514 732
Diluted number of shares in issue (000)	2 514 732	2 514 732
SA REIT NAV per share (cents)	427 .94	423.65

<sup>(1)</sup> Includes expected credit loss (ECL), straight-lining, and share based payment expense.

<sup>(2)</sup> H2 dividend declared in the next year.

R 000	Unaudited year ended 31 December 2024	Unaudited year ended 31 December 2023
SA REIT cost-to-income ratio		
Expenses: Operating expenses per IFRS income statement (includes municipal expenses) (1) Administrative expenses per IFRS income statement (2) Exclude: Depreciation expense in relation to property, plant and equipment of an	1 407 993 127 339 (18 238)	1 165 331 125 267 (26 142)
administrative nature and amortisation expense in respect of intangible assets		
Operating costs	1 517 094	1 264 456
Rental income:  Contractual rental income per IFRS income statement (excluding straight-lining)  Utility and operating recoveries per IFRS income statement	2 064 417 831 604	1 739 645 698 797
Gross rental income	2 896 021	2 438 442
SA REIT cost-to-income ratio	52.4%	51.9%
Excluding Recoveries:  Operating expenses per IFRS income statement net of recoveries  Contractual rental income per IFRS income statement (excluding straight-lining)	576 389 2 064 417	462 534 1 739 645
SA Corporate cost-to-income ratio (3)	27.9%	26.8%
SA REIT administrative cost-to-income ratio Expenses: Administrative expenses as per IFRS income statement (2)	127 339	125 267
Rental income: Contractual rental income per IFRS income statement (excluding straight-lining) Utility and operating recoveries per IFRS income statement	2 064 417 831 604	1 739 645 698 797
Gross rental income	2 896 021	2 438 442
SA REIT administrative cost-to-income ratio	4.4%	5.1%

<sup>(1)</sup> Includes ECL.

<sup>(2)</sup> Excludes audit fees.

<sup>&</sup>lt;sup>(3)</sup> SA Corporate measures cost-to income-net of recoveries.

	Unaudited year ended 31 December 2024	Unaudited year ended 31 December 2023
SA REIT GLA vacancy rate		
GLA of vacant space (m²) GLA of total property portfolio (m²)	10 746 736 157	14 794 741 010
SA REIT GLA vacancy rate (1)	1.5%	2.0%
Cost of debt		
Variable interest-rate borrowings: Floating reference rate plus weighted average margin	9.6%	10.2%
Pre-adjusted weighted average cost of debt Adjustments:	9.6%	10.2%
Impact of interest rate derivatives  Amortised transaction costs imputed into the effective interest rate	(0.3%) 0.1%	(0.9%) 0.1%
All-in weighted average cost of debt	9.4%	9.4%

<sup>(1)</sup> Excludes the Afhco portfolio which is based on units.

R 000	Unaudited year ended 31 December 2024	Unaudited year ended 31 December 2023
SA REIT LTV		
Gross debt (1) Less: Net cash and cash equivalents	8 731 921 (518 929)	8 098 439 (62 031)
Total cash and cash equivalents  Less: Government grant maintenance reserve amount  Less: Tenant deposit accounts	(663 001) 479 143 593	(195 027) 500 132 496
Add: Interest rate swap derivatives	5 690	(58 313)
Net debt	8 218 682	7 978 095
Total assets per summary consolidated statement of financial position  Less:	20 761 894	19 933 224
Cash and cash equivalents Derivative financial assets Intangible assets and goodwill	(663 001) (9 150) (81 904)	(195 027) (63 572) (82 448)
Deferred taxation Trade and other receivables (2) Taxation receivable	(9 806) (424 571) (2 215)	(2 279) (394 168) (1 770)
Inventories	(388)	(78)
Carrying amount of property-related assets	19 570 859	19 193 882
SA REIT LTV	42.0%	41.6%

<sup>(1)</sup> Excludes accrued interest.

<sup>(2)</sup> Adjusted for reinstatement insurance claim receivable and net debt raising costs.

# DIRECTORATE AND STATUTORY INFORMATION

SA Corporate Real Estate Limited

(Incorporated in the Republic of South Africa)

(Registration number 2015/015578/06)

Approved as a REIT by the JSE

Share code: SAC

ISIN code: ZAE000203238 (SA Corporate or the Company)

# Registered office

GreenPark Corner, 16th Floor

Corner Lower Road and West Road South

Morningside

Johannesburg

2196

Tel: 010 020 2530

# **Registered auditors**

PricewaterhouseCoopers Inc.

5 Silo Square

V&A Waterfront

Cape Town

8002

### **Company secretary**

J Grové

GreenPark Corner, 16th Floor

Corner Lower Road and West Road South

Morningside

Johannesburg

2196

Tel: 010 020 2530

# **Transfer secretaries**

Computershare Investor Services (Pty) Ltd

Rosebank Towers

15 Biermann Avenue

Rosebank

2196

#### Sponsor

Nedbank Corporate and Investment Banking, a division

of Nedbank Limited

135 Rivonia Road

Sandton

2196

### Directors

MA Moloto (Chairman)

OR Mosetlhi (Lead Independent Director)

TR Mackey (Chief Executive Officer)\*

SY Moodley (Chief Financial Officer)\*

NNN Radebe (Chief Operating Officer)\*

JA Finn (appointed 11 February 2025)

N Ford-Hoon(Fok)

**EM Hendricks** 

GJ Heron

SS Mafoyane

SJ Mojalefa\* (appointed 25 April 2024)

GZN Khumalo (resigned 19 April 2024)

\* Executive

