SA CORPORATE REAL ESTATE

mperial logistics

INDUSTRIAL | RETAIL | RESIDENTIAL | REST OF AFRICA

SA Corporate 2023 Year End Results Presentation 28 March 2024

WOOLWORTHS

AGENDA



-1

Introduction & Overview Rory Mackey

Strategy Update Rory Mackey

Portfolio Performance Rory Mackey

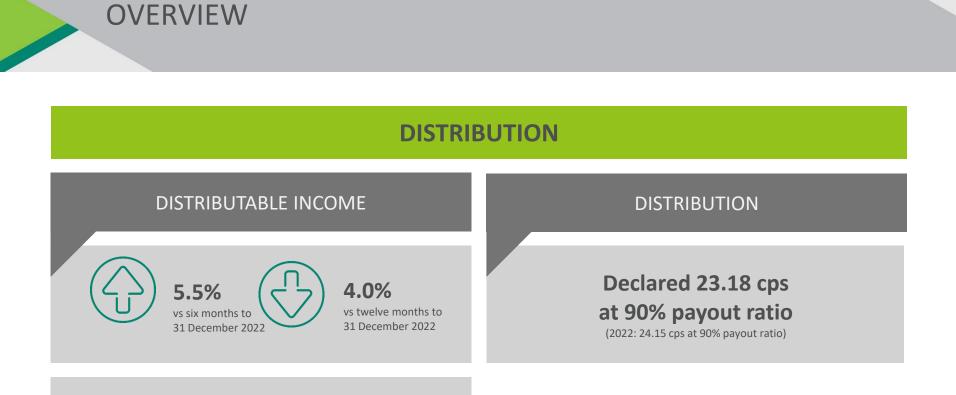
Financial Performance Sam Moodley

Outlook Rory Mackey

INTRODUCTION & OVERVIEW RORY MACKEY





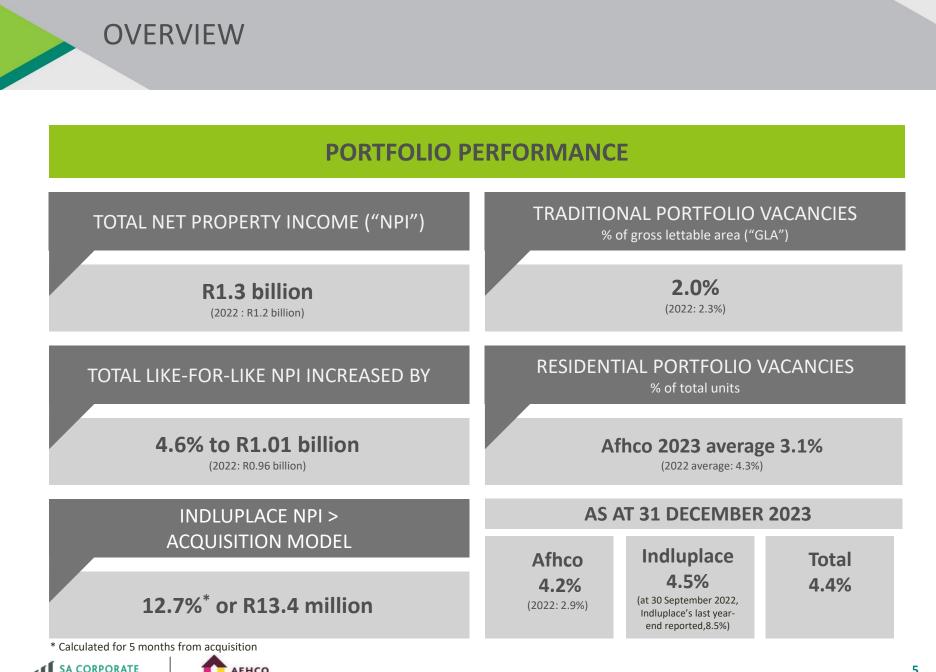


R647.8 million or 25.76 cps

(2022: R674.8 million or 26.83 cps)



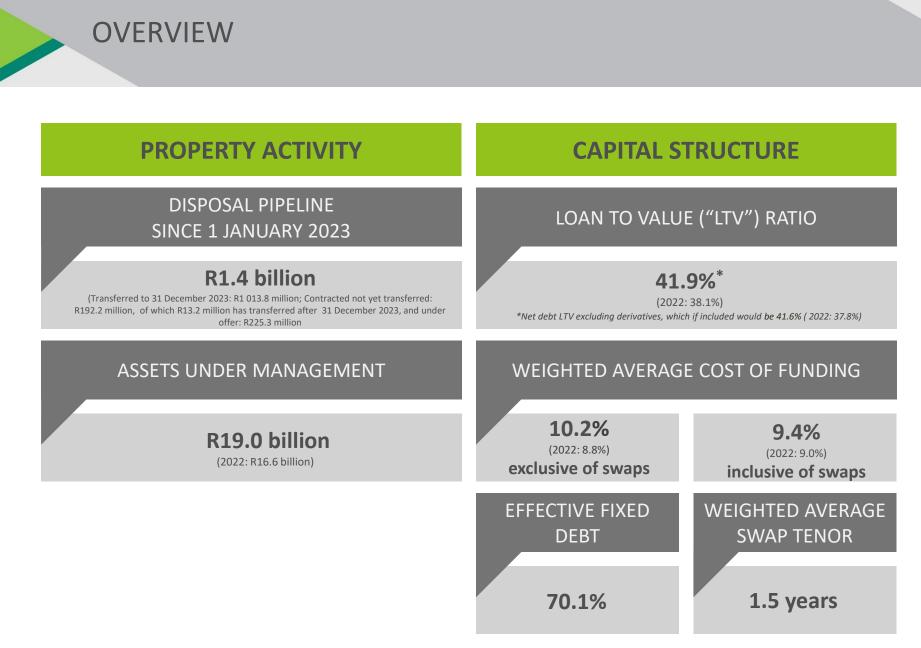




HCO

Africa Hoasing

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STRATEGY UPDATE RORY MACKEY





STRATEGY UPDATE





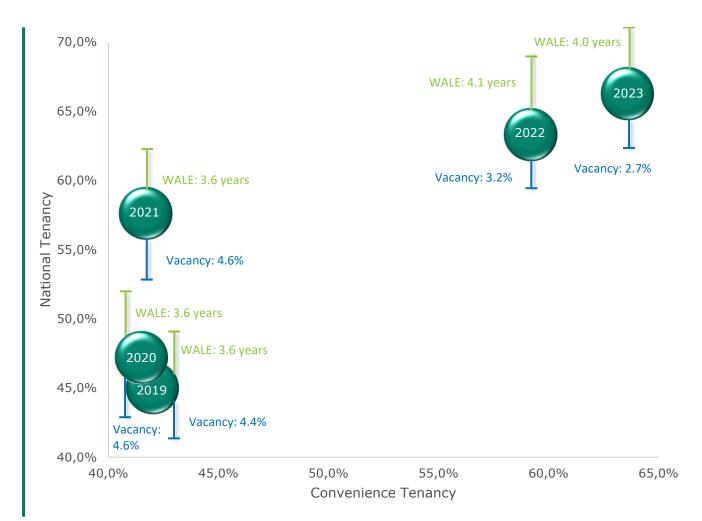


CONVENIENCE ORIENTATED RETAIL PORTFOLIO LFL REVENUE + 7.8% & LFL NPI + 5.3%



Defensive Retail Portfolio

- Low Vacancy
- High National Tenancy
- Convenience Focussed



*WALE: Weighted average lease expiry



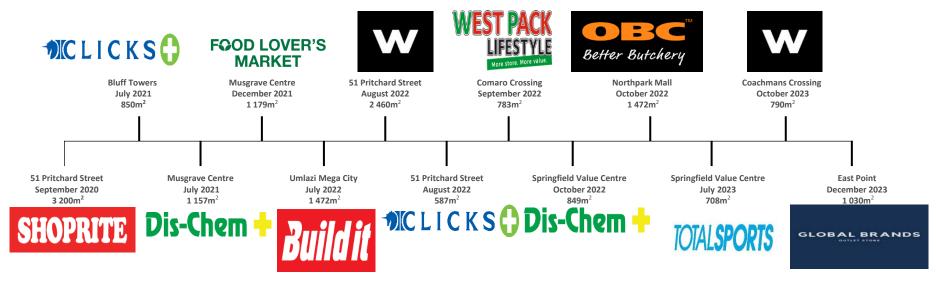
INCREASING NATIONAL TENANCY

Occupation of National Tenants since 2020 on the SA Corporate Portfolio

Number of new national tenants 2020 - 2023

GLA of new nationals (m2)





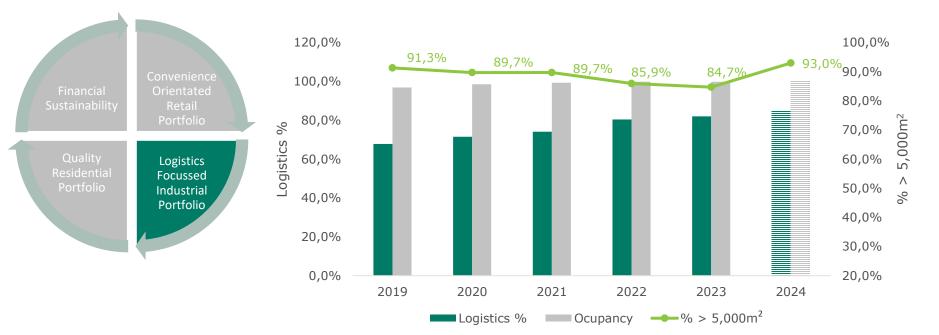


DEVELOPMENT PROJECTS INCREASING FOOD EXPOSURE



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LOGISTICS FOCUSSED INDUSTRIAL PORTFOLIO LFL + 5.3%

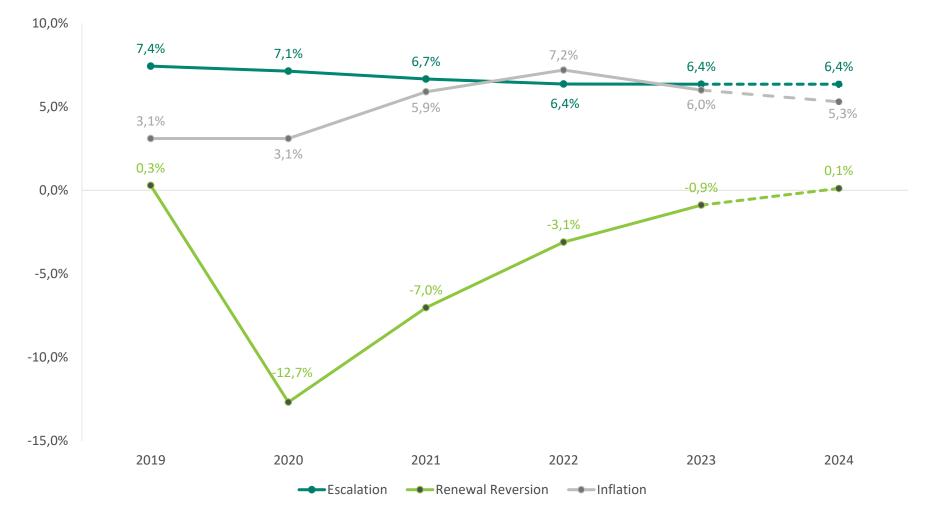


Disposal Category	2019	2020	2021	2022	2023	Total
	<i>m</i> ²	<i>m</i> ²	<i>m</i> ²	<i>m</i> ²	m²	<i>m</i> ²
Leasehold property	-	16 703	38 204	-	18 060	72 967
Small low quality property	4 986	1 913	19 404	3 347	5 850	35 500
Motor showroom	8 473	-	-	6 186	5 902	20 561
Poor industrial node		35 323	10 705	18 051		64 079
Poor office to warehouse ratio			17 456			17 456
Onerous capital investments	21 730	56 412			9 964	88 106
Total	35 189	110 351	85 769	27 584	39 776	298 669





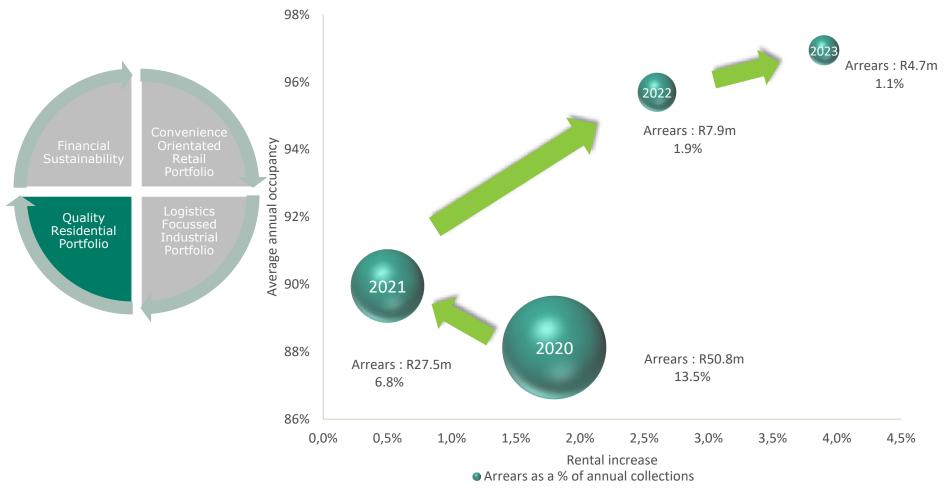
INDUSTRIAL ESCALATIONS AND REVERSIONS







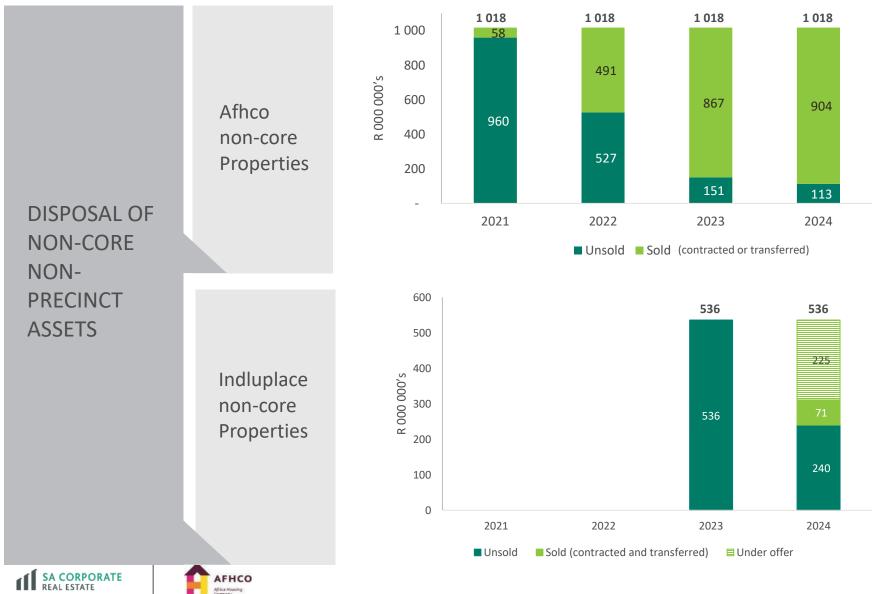
QUALITY RESIDENTIAL PORTFOLIO



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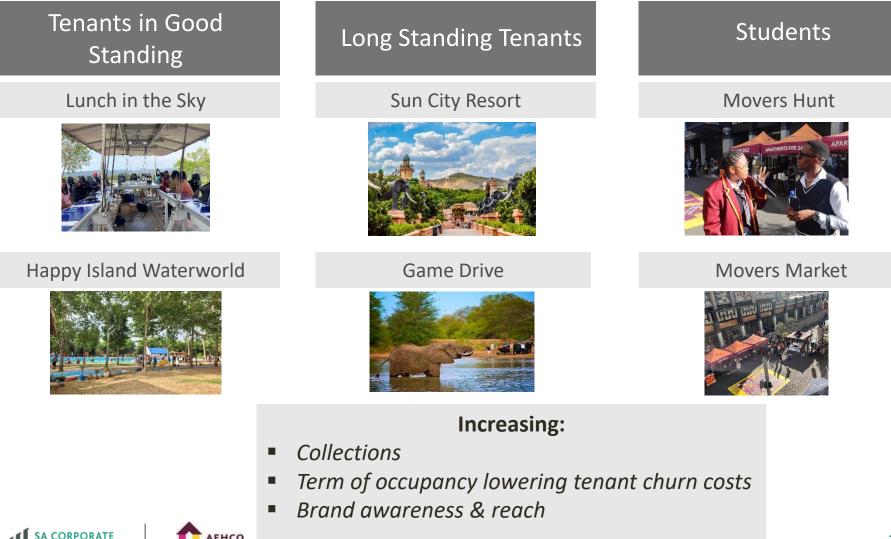
REFINEMENT OF RESIDENTIAL PORTFOLIO



AFHCO BUILDING TENANT LOYALTY

Loyalty Rewards & Initiatives:

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RESIDENTIAL DIGITISATION & ARTIFICIAL INTELLIGENCE (AI) INITIATIVES

Digitisation

- Business intelligence scoping of tenant and property information/analysis complete
- Building management Afhco 50% complete and Indluplace commenced
- Customer relationship management WhatsApp BOT implemented
- Financial systems Document management in trial
- Leasing (leads to contract) online system in testing
- Sales (leads to contract) implemented

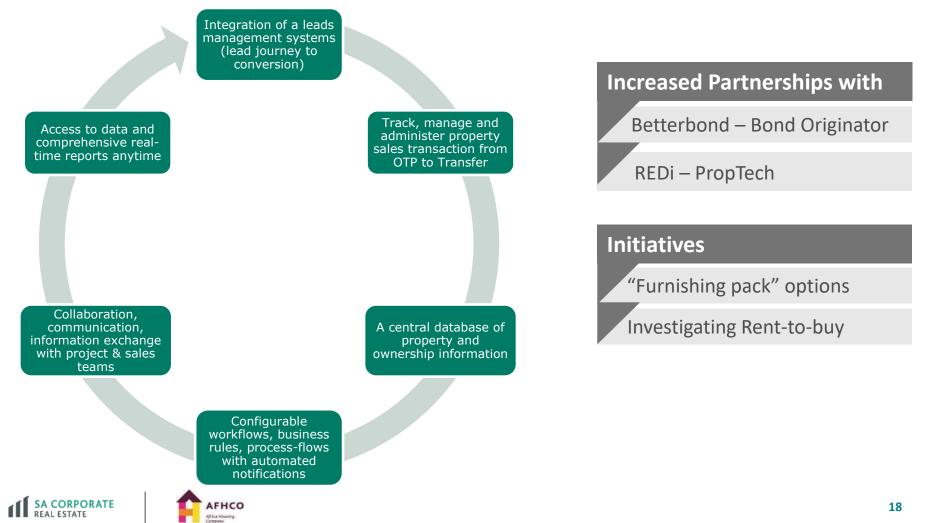
AI

Tenant behaviour prediction – being scoped



Increasing sales IP

SIMS | Sales Information Management System Leads | Sales Administration | Management | Communication



UNLISTED RESIDENTIAL FUND UPDATE

Restructuring Progress

- Corporate restructuring completed in December 2023
- Debt restructuring lender pricing obtained

Investor Progress

- Engagement with potential investors continues
- Terms with initial cornerstone investors must reflect unique SRI opportunity & ensure sustainability of asset and property management
- 1st investor anticipated to be contracted by end June 2024





FINANCIAL SUSTAINABILITY



Debt Refinancing

- Successful conclusion of the refinance of R1.2 billion facilities which were meant to expire in 2024 as well as new facilities amounting R500.0 million
- Debt margin reduced by 1.63 bps on refinanced facilities
- Improved debt tenor post the refinance with debt tenor at 2.6 years at 31 December 2023

Hedging

- R645.0 million 3 Year swap in H2'23 to ensure hedging is >70%
- 70% hedged with tenor of 1.5 years as at 31 December 2023.

Debt Covenants

- Loan to value ("LTV") ratio as at 31 December 2023 41.9% (38.1% as at 31 December 2022)
- Impact investor equity injection to alleviate pressure on debt covenants caused by Indluplace transaction
- Temporary relaxation of ICRs obtained from lenders



CAPITAL STRUCTURE STRATEGY UPDATE

Strategic Focus	Financial Sustainability			
Disposals update				
2023 Disposal Pipel	R1.4 billion			
Previously Contracted in 2	R850.2 million			
Transferred		R803.0 millior		
Conditional		R2.7 million		
Unconditional		R44.5 million		
Newly Contracted in 2023		R355.8 million		
Transferred		R210.8 million		
Conditional		R74.4 million		
Unconditional		R70.6 million		
Under offer		R225.3 million		

Properties transferred post 31 December 2023 with disposal proceeds amounting to R13.2 million have been reflected as contracted and unconditional in the above table.



ZAMBIA PORTFOLIO UPDATE

Zambia Macro

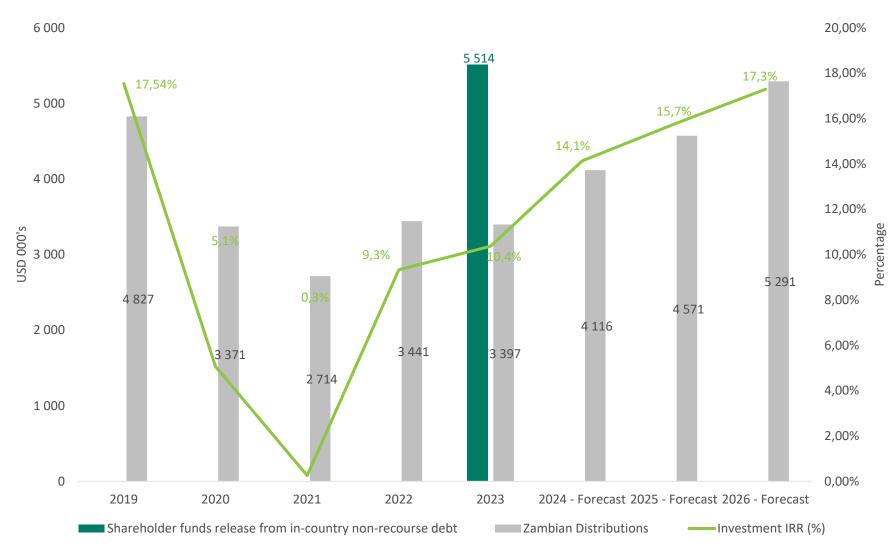
- GDP growth forecast to accelerate from an estimated 3.5% in 2023 to 4.8% in 2024
- **2** 2025 economic growth forecast at 4.1%, supported by mining investment & moderating inflation
- Recent discovery of one of the world's largest high-grade copper deposits expected to further boost GDP growth
- Fiscal Policy Central Bank intervention in attempt to increase statutory reserve ratios
- Desitive developments regarding restructuring of country's debt:
 - June 2023 USD\$6.3 billion in debt owed to overseas governments restructured
 - December 2023 Although official creditors rejected USD\$3.0 billion international bond restructuring deal in November, IMF¹ approved immediate USD\$187 million loan payout in December 2023
 - January 2024 Government revising a restructuring proposal of USD\$3.0 billion of international bonds
 - Key conditions for debt relief to be finalised by Q1 2024
 - March 2024 Government reaches agreement with Zambia External Bondholder Steering Committee regarding restructuring of USD\$3.0 billion of international bonds, to be refinanced and replaced with two new Eurobonds
- El Nino drought impacting electricity investment required in alternative electricity (HFO generators/ Solar PV)
- Portfolio Performance
 - Portfolio LFL NPI growth in USD = 6.3%; East Park Mall: 0.7% vacancy & 2.3% USD renewal reversion
- Medium-Term Strategy
 - Post YE, SAC & Zambian JV partner increased shareholding in listed REIZ to 89.9% in anticipation of REIZ being the platform to derive tax efficiencies once converted to a REIT in 2024 H1

¹ International Monetary Fund

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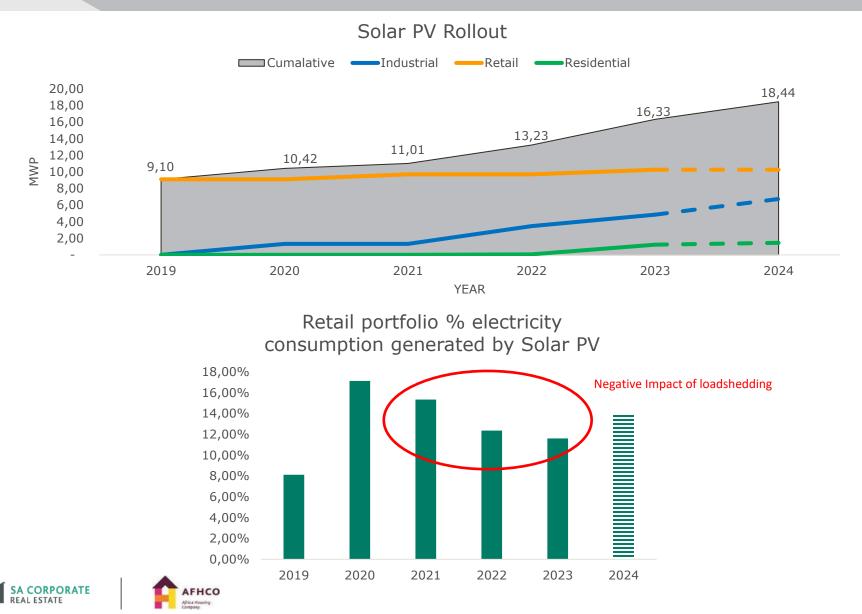
ZAMBIA DISTRIBUTIONS SINCE 2019



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ENERGY SUSTAINABILITY UPDATE



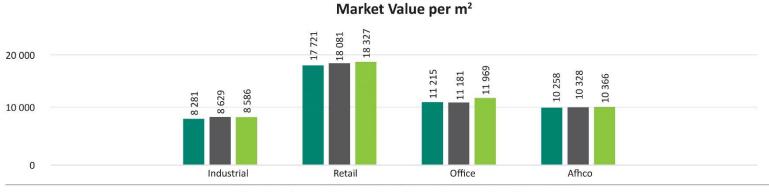
PORTFOLIO PERFORMANCE RORY MACKEY





OVERVIEW – SECTORAL ANALYSIS OF SOUTH AFRICAN PORTFOLIO



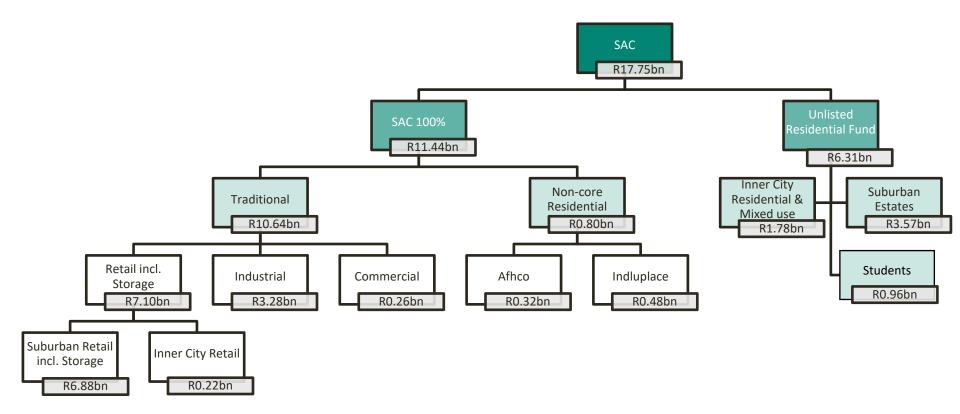


Market Value Dec 2022 Market Value Jun 2023 Market Value Dec 2023





NEW GROUP STRUCTURE







VALUE OF SOUTH AFRICAN PORTFOLIO

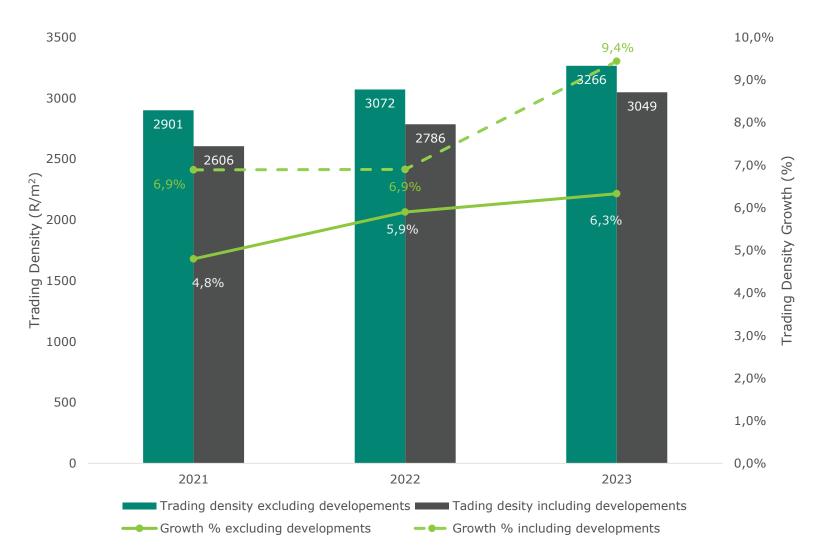
SA PORTFOLIO: RETAIL

38.7% (2022: 45.1%)



² Weighted average lease term

RETAIL TRADING DENSITY GROWTH

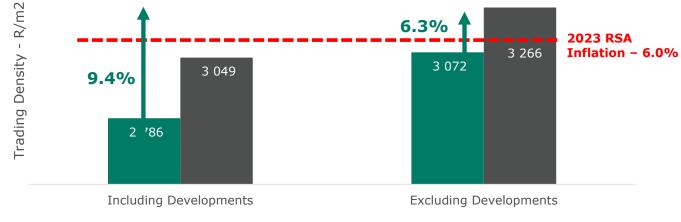


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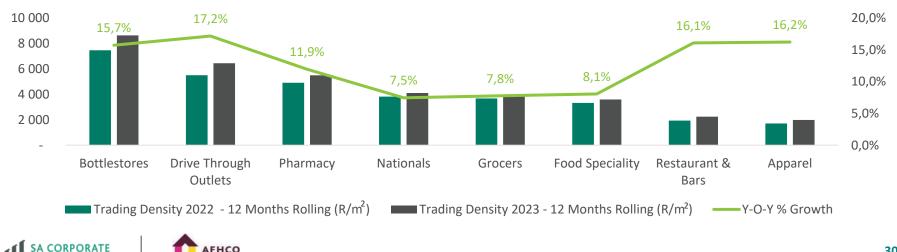
2023 TRADING DENSITY Y-O-Y GROWTH

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■2022 ■2023





PICK N PAY EXPOSURE

Exposure of Total South African Portfolio Revenue

All stores (supermarkets & others) = 2.45%

Excluding clothing & liquor = 2.32%

All PnP stores and Boxer = 2.59%

All corporate leases

Opportunities

East Point downsizing for waiting list of national apparel/athleisure tenancy

Springfield Value Centre replacement with national tenancy

Rebranding of stores

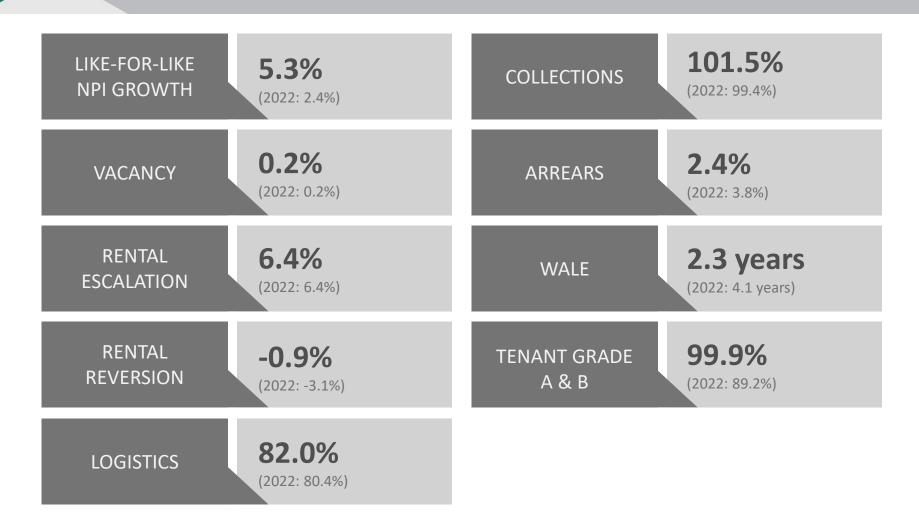




VALUE OF SOUTH AFRICAN PORTFOLIO

SA PORTFOLIO: INDUSTRIAL

18.5% (2022: 23.1%)





SA PORTFOLIO: AFHCO

41.3%

(2022: 29.9%)

TOTAL	RESIDENTIAL (91.5% of portfolio)	INNER CITY RETAIL (8.5% of portfolio)
NPI GROWTH	VACANCY RESIDENTIAL ¹	VACANCY RENTAL RETAIL ESCALATION
AFHCO LIKE FOR LIKE 3.3% (2022: 13.1%)	AFHCO 4.2% (2022: 2.9%)	AFHCO AFHCO 4.4% 6.5% (2022: 5.5%) (2022: 6.9%)
INDLUPLACE NPI ABOVE ACQUISITION 12.7%	INDLUPLACE 4.5%	INDLUPLACE INDLUPLACE 10.3% 4.4%
COLLECTIONS (EXCL. STUDENTS) AFHCO 97.8% INDLUPLACE	RENTAL INCREASE ON EXPIRING LEASES AFHCO 3.9%	RENTAL TENANT REVERSION TENANT 0.7% 45.6% (2022: -4.6%) (2022: 60.1%)
(2022: 100.0%) 97.8%	(2022: 2.6%) INDLUPLACE 3.9%	(2022: -4.6%) (2022: 60.1%)
ISA CORPORATE REAL ESTATE	¹ Vacancy calculated on number of units.	33

ZAMBIAN PORTFOLIO ZAMBIAN JV

50% PROPERTY VALUE

R1.8 bn (2022: R1.4 bn)

JV Distributable Income: 14.5% y-o-y (ZAR) LFL NPI Growth 6.3% (USD)

East Park Mall 68 302 m² (71.3% of Zambian Portfolio Value)

Vacancy	Rental escalation (USD)	Expiry renewals	Renewal reversions (USD)
0.7% (2022: 2.3%)	2.8% (2022: 3.2%)	100%	2.3%

Acacia Office Park 12 580m² (13.1% of Zambian Portfolio Value)

Vacancy	Rental escalation (USD)	Expiry renewals	Renewal reversions (USD)
2.4% (2022: 13.8%)	2.7% (2022: 4.2%)	100%	2.5%

Jacaranda Mall 14 933m² (15.6% of Zambian Portfolio Value)

Vacancy	Rental escalation (USD)	Expiry renewals	Renewal reversions (USD)
11.7 % (2022: 19.1%)	2.2% (2022: 4.2%)	100%	2.2%



FINANCIAL PERFORMANCE SAM MOODLEY





2023 FULL YEAR DISTRIBUTABLE INCOME ANALYSIS







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Like-for-like NPI

- Improved rental largely due to reduced vacancies, positive reversions and escalations
 R40.3m

- Property Expenses increased ↑ 7.2% (R54.5m)
 - Municipal expenses **↑** 8.3% (R35.3m)
 - Loadshedding costs ↑ (R13.1m), net of recoveries ↑(R8.1m)
 - Insurance expenses ↑ (R4.5m)

Developments, Acquisitions & Disposals

- NPI from developments increased **↑** R2.9m
- NPI from held for sale buildings ↓ (R5.3m)
- NPI lost from divestments 🕹 (R70.6m)

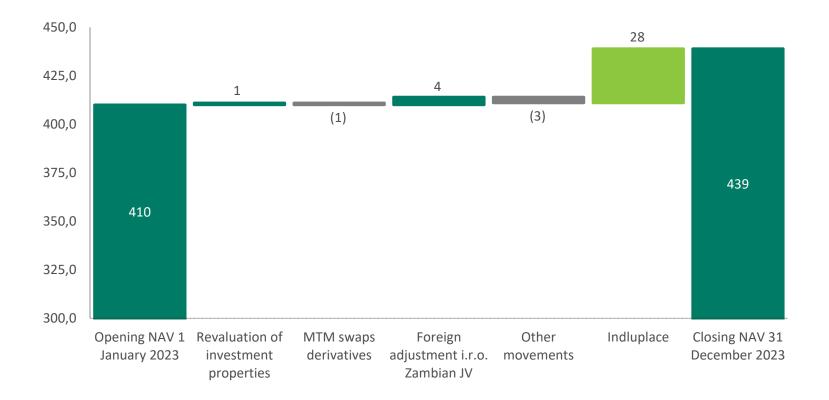
Investments (Listed, Unlisted) & JV Income

- Income from the Zambia JV was ↑ 4.5% R2.5m
- Dividends from listed Investments was ↓(R14.7m)

Gearing Impact

- Interest expense ↑ (R141.9m) and net interest expense ↑ (129.7m)
- Increase in Interest expense due to rate increases ↑ (R57.9m)
- Increase in Interest expense due to acquisitions ↑ (R79.7m)
- Distributable income 25.76 cps (2022: 26.83 cps)

NET ASSET VALUE (CPS)¹

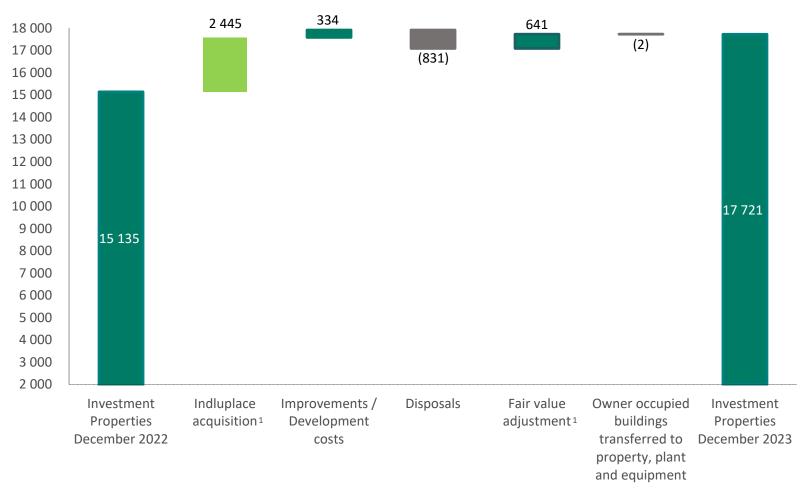


The SA REIT defined NAV is calculated as NAV per the Condensed Consolidated Interim Statement of Financial Position, less goodwill and intangible assets, deferred taxation and the final dividend declared, and still to be paid. The SA REIT NAV per share was 424 cps as at 31 December 2023 (December 2022: 396 cps), based on shares in issue.

¹ Based on IFRS and shares in issue



INVESTMENT PROPERTY ANALYSIS



¹ At acquisition, a value of R2.445 billion was attributed to the Indluplace properties (pre-acquisition value: R3.369 billion), and at year end the properties were revalued to R3.130 billion.





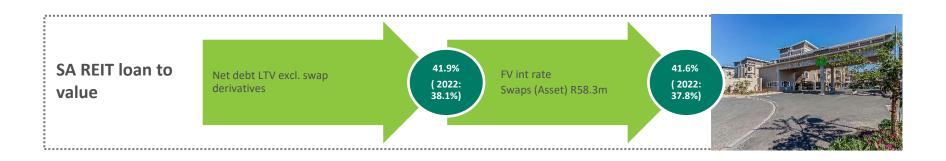
DEBT & INTEREST RATE SWAP FACILITIES

Debt Facilities

Term debt	Unutilised revolving credit facilities ("RCF")	Average tenor	Weighted average rate ("WAR") excluding swaps
R8.8bn (2022: R7.1bn)	R640.0m (2022: R597.1m)	2.6 years (2022: 3.0 years)	10.2% (2022: 8.8%)
Swap profile			
Hedged %	Swap margin	Average tenor	WAR including swaps
70.1% (2022: 70.7%)	(0.9%) (2022: 0.1%)	1.5 years (2022: 2.0 years)	9.3% (2022: 8.9%)
Debt metrics			
LTV	ICR (Net Interest)	Debt maturity profile	Swap maturity profile
41.9% (2022: 38.1%)	2.1x (2022: 2.4x)	20247%202534%202626%202720%202813%	202438%202523%202639%



SA REIT LOAN TO VALUE AND NET INTEREST COVER



		December 2023	December 2022	Variance
Net interest cover	Distributable income before interest (R'000)	1 254 562	1 151 294	103 268
	Net Finance cost (R'000)	606 416	476 562	129 845
	Net Interest cover	2.07	2.42	(0.35)



OUTLOOK





OUTLOOK

2024 LFL NPI

Retail

- Vacancy to reduce marginally from 2023 below sector
- Above inflation escalations are contracted for 88.5% of leases
- Renewals to be flat due to negative reversions of certain national tenants in areas undergoing reconfiguration
- Without negative reversions referred to above renewal reversion would be circa 5%

Industrial

- 100% occupancy
- Escalations above inflation
- Reversions becoming positive

Residential – Afhco & Indluplace

- Aggregation of portfolios will result in marginally higher than that reported for Afhco in PY
- Rental rates expected to continue positive trend

Total Portfolio

LFL NPI growth forecast to be between 4.5% and 5.0%

Distributable Income Growth Guidance

To approximate inflation

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QUESTIONS





APPENDICES





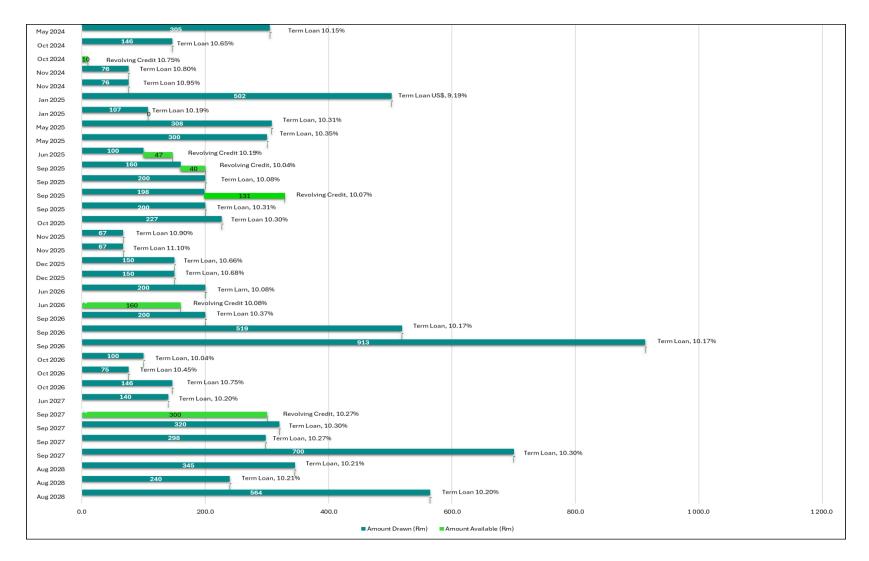
DISTRIBUTABLE INCOME AT A GLANCE FOR THE YEAR ENDED 31 DECEMBER 2023

	Dec 2023 Rm	Dec 2022 Rm	% Variance
Net Property Income – Like-for-like	1 008.438	964.407	4.6
Net Property Income – Developments	89.399	86.488	3.4
Net Property Income – Acquisitions	158.146	3.254	4 759.9
Net Property Income – Held for sale	16.216	21.565	(24.8)
Net Property Income – Buildings sold	26.366	96.929	(72.8)
Net Property Income	1 298.565	1 172.643	10.7
Taxation on distributable income	(2.286)	(1.878)	(21.7)
Income from investment in joint ventures	58.322	47.155	23.7
Net finance costs	(606.415)	(476.666)	(27.2)
Distribution-related expenses	(104.028)	(84.833)	(22.6)
Dividends from investment in listed shares	3.635	18.342	(80.2)
Distributable Income	647.793	674.763	(4.0)
Distributable income per share (cents)	25.76	26.83	(4.0)





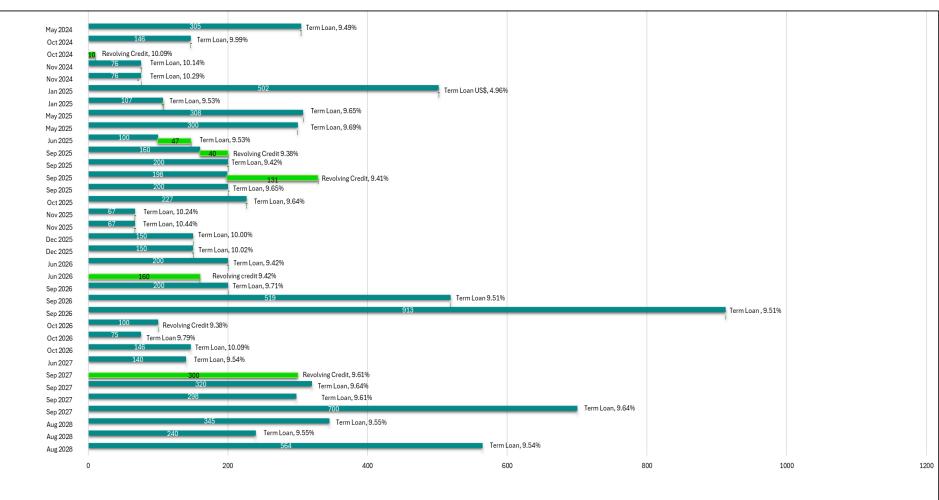
GROUP DEBT STRUCTURE – AT 31 DECEMBER 2023 (EXCL FIXES)



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GROUP DEBT STRUCTURE – AT 31 DECEMBER 2023 (INCL FIXES)

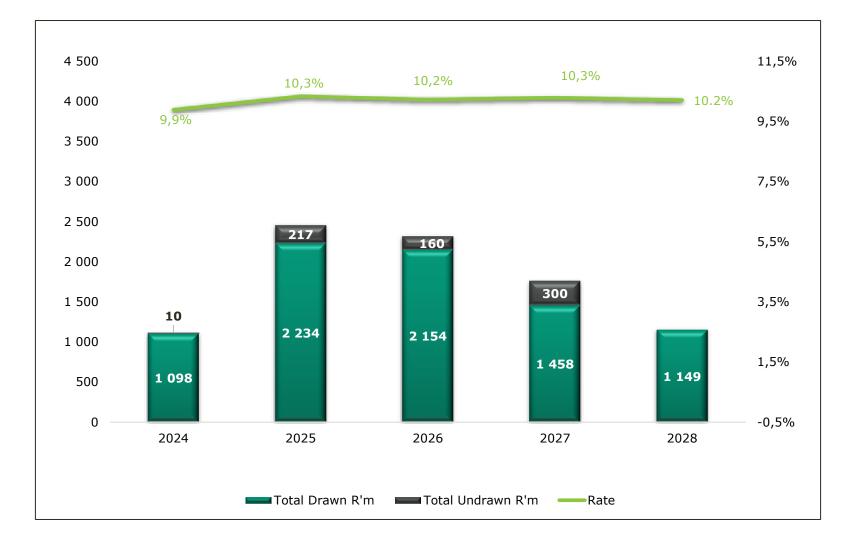


Amount Drawn (Rm) Amount Available (Rm)

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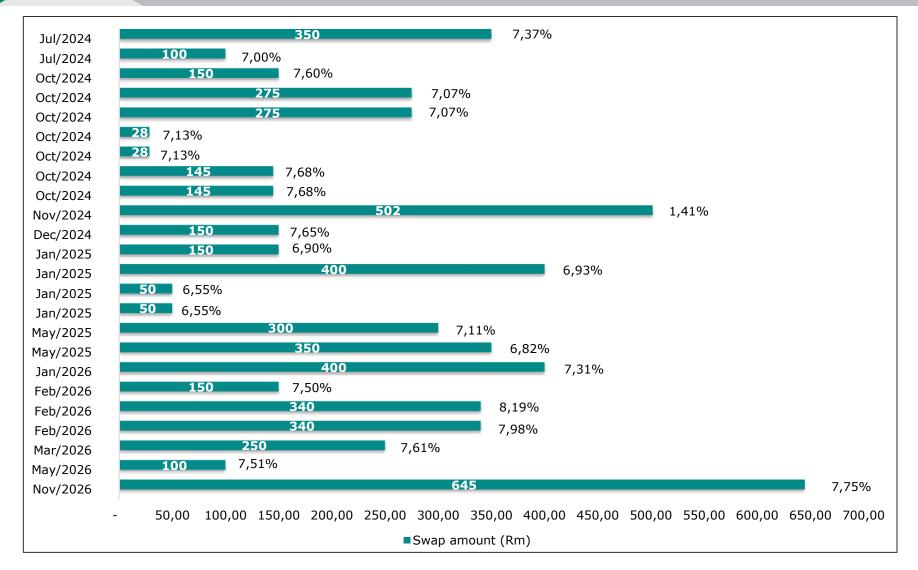
GROUP DEBT PROFILE AT 31 DECEMBER 2023







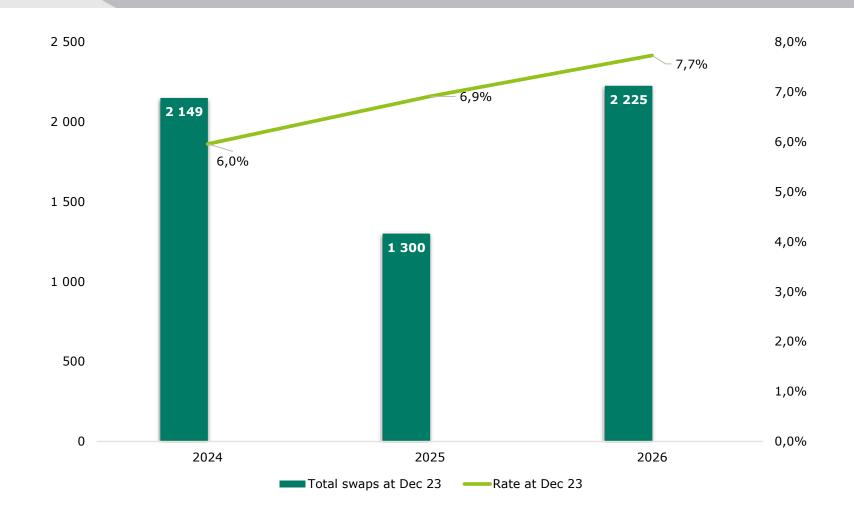
GROUP DEBT STRUCTURE SWAPS AT 31 DECEMBER 2023



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INTEREST RATE SWAP EXPIRY AT 31 DECEMBER 2023



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RETAIL PORTFOLIO

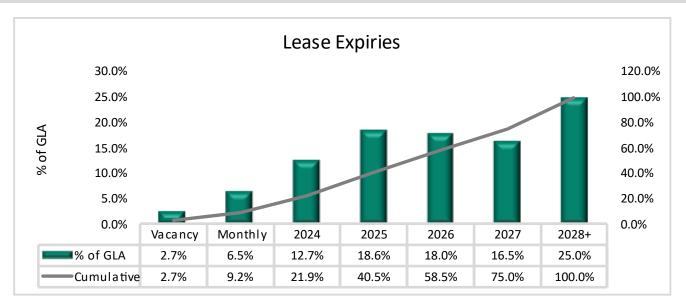
Portfolio^{1,2}

Portfolio value R6.9bn	40 Properties
GLA 374 810m ²	22.4% Grocer GLA of total

Top 10 tenants	National exposure
GLA 38.8%	66.8%
Rental 34.1%	66.3%

Tenant retention success rate 87.7%

Cost to revenue (Like-for-like) 44.2% (2022: 42.4%)





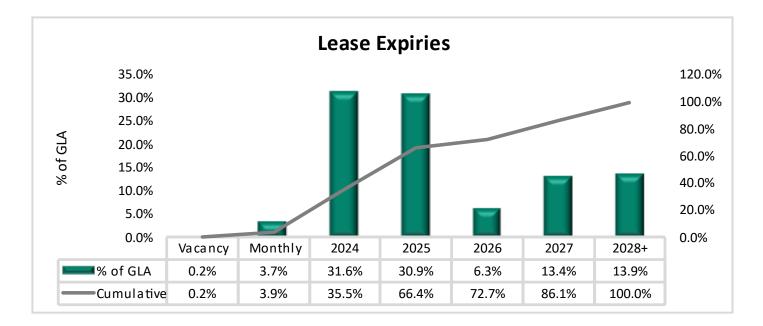


INDUSTRIAL PORTFOLIO

Portfolio

Portfolio value R3.3bn	45 Properties
GLA 381 840m ²	22.3% GLA of total portfolio

Cost to revenue (Like-for-like) 29.2% (2022: 29.3%)







AFHCO PORTFOLIO

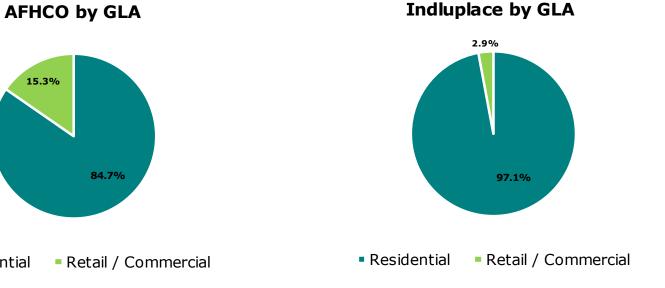
Afhco Portfolio	
Portfolio value R4.2bn	53 Properties
GLA Apartments 342 520m ²	Retail 62 020m ²
Cost to revenue (Like-for-like) 54.6% (2022: 54.5%)	

15.3%

Indluplace Portfolio

Portfolio value R3.1bn	124 Properties
GLA Apartments 481 351m ²	Retail 14 470m ²

Indluplace by GLA





Residential

COMMERCIAL PORTFOLIO

Portfolio

Portfolio value R260.4m	2 Properties
GLA 21 756m ²	1.3% GLA of total portfolio

Cost to revenue (Like-for-like) 67.3% (2022: 72.0%)





VALUE OF SOUTH AFRICAN PORTFOLIO

SA PORTFOLIO: COMMERCIAL

1.5% (2022: 1.9%)

